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Hastings Alumni Publications

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Spring 2014

## UC Hastings (Spring 2014)

Hastings College of the Law Alumni Association

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# UC Hastings

University of California  
College of the Law

Nathan McMurray '06,  
senior legal counsel  
at Samsung Electronics  
in Seoul, South Korea.

## The Enterprise Issue

STUDENTS, FACULTY,  
AND ALUMNI ON  
THE CUTTING EDGE  
OF TECH

SPRING 2014

### Plus:

Groundbreaking  
scholarship /  
The tech boom  
in UC Hastings'  
backyard / Cycling  
Club takes off /  
Donor recognition



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# Enterprise



Illustration by Michael Wertz

*"When you watch people work as hard as entrepreneurs work, and you work alongside them the whole way, and the vision comes to fruition, and the lives of the people at a company are positively altered, it's like having a hand in helping a group of people win the lottery."*

—Jon Gavenman '91

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> [classnotes@uchastings.edu](mailto:classnotes@uchastings.edu)

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Josh Horowitz '10, general counsel for Crowdfunder, shares his insights into the booming startup culture.



# welcome



## Dear Alumni and Friends,

The best lawyers have always been more than lawyers. They must know how to analyze cases and statutes. They need to be able to argue.

Yet the ones who are hired again and again by the same clients and referred to others are the individuals who solve problems; they offer more than technical expertise. Their counsel is valuable because it is based on an understanding of their clients' ultimate goals. The lawyers who lead are people who share the spirit that makes the Bay Area the home of innovation. They look at the situation that others have been staring at without making progress and see a pattern, which, as soon as they describe it, becomes apparent as if it had been there all along.

That is why a great law school dedicates itself to more than theory and doctrine. It develops skills, encourages creativity, and fosters collaboration.

There is no place in the world like our home. San Francisco is the technological capital of the United States. All around us, no more than a few blocks away, our engineering colleagues are inventing what could hardly have been predicted. Every new development in how we conduct commerce and interact as a community demands corresponding responses through law and policy. Our new reality calls for adaptation of intellectual property, privacy, and taxation. We practice law, and train others in it, using techniques that were unknown a generation ago.

There could be no more exciting time for UC Hastings. We're at the center of change.

Sincerely,

**Frank H. Wu**  
Chancellor & Dean



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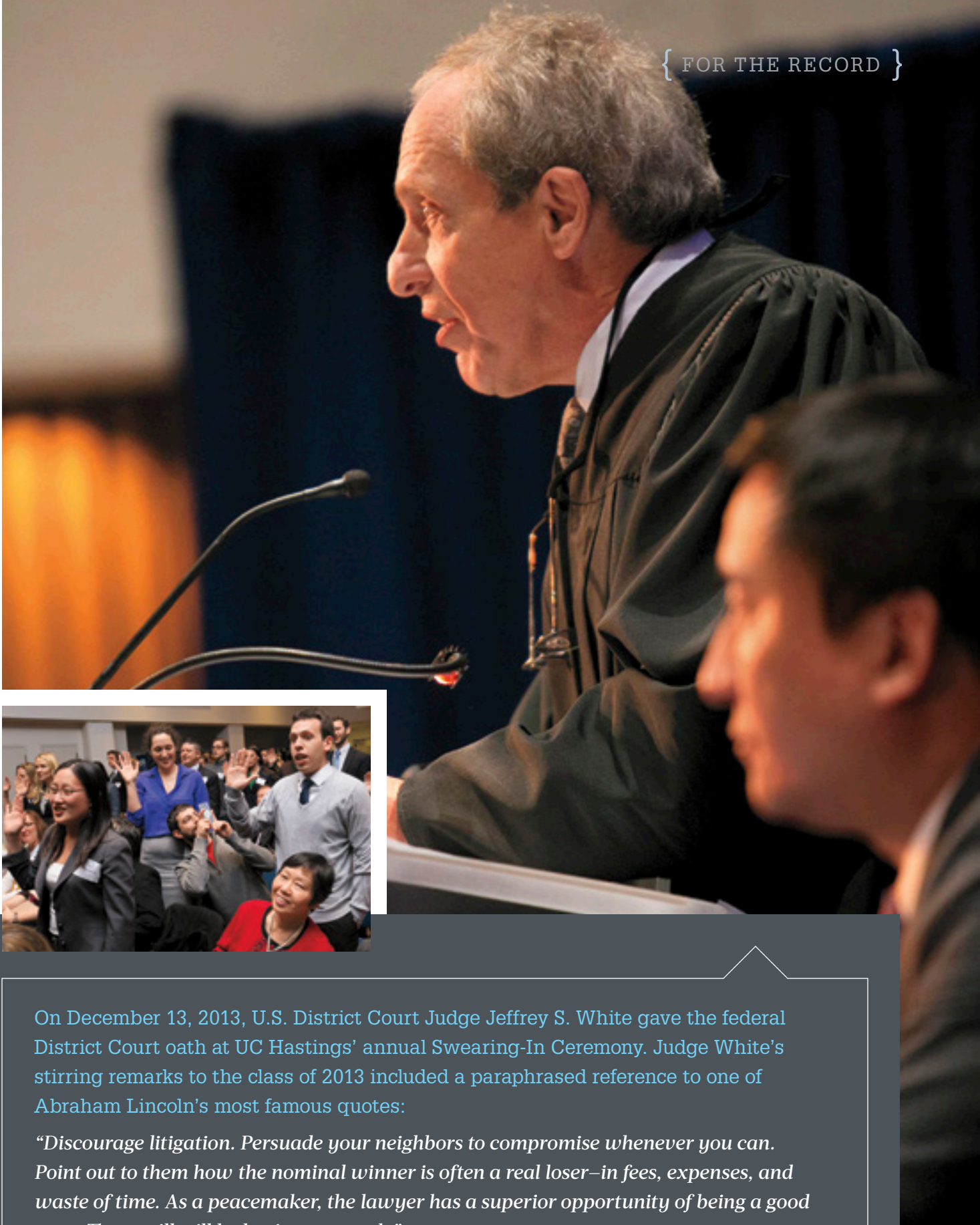
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On December 13, 2013, U.S. District Court Judge Jeffrey S. White gave the federal District Court oath at UC Hastings' annual Swearing-In Ceremony. Judge White's stirring remarks to the class of 2013 included a paraphrased reference to one of Abraham Lincoln's most famous quotes:

*"Discourage litigation. Persuade your neighbors to compromise whenever you can. Point out to them how the nominal winner is often a real loser—in fees, expenses, and waste of time. As a peacemaker, the lawyer has a superior opportunity of being a good man. There will still be business enough."*



■ ■ Thank you for your reporting on faculty scholarship and alumni giving in the fall 2013 edition of *UC Hastings* magazine. I read with interest Professor Osagie K. Obasogie's interview regarding his recently published book, *Blinded by Sight: Seeing Race Through the Eyes of the Blind* (Stanford Univ. Press). Being "colorblind" has somehow become an excuse for being blind to racism—even in recent opinions of the U.S. Supreme Court—and I am glad to see that Professor Obasogie has taken up this important and timely topic. Likewise, big kudos to the Lawrence M. Nagin '65 Faculty Enrichment Fund for funding Professor Obasogie's book.

— **Yelda Bartlett '06**  
Bartlett Law Firm, Oakland

■ ■ Thank you for highlighting engaged scholarship in the fall issue of *UC Hastings* magazine. You powerfully acknowledge the profoundly important contributions of law professors to research agendas that break down barriers between practice and the "ivory tower," scholarship that seeks to amplify the direct impact of legal issues on ordinary people's lives. Specifically, I'd like to commend you on the piece highlighting Professor Osagie K. Obasogie's book *Blinded by Sight: Seeing Race Through the Eyes of the Blind*, an important study of the persistence of racial thinking and socialization in American society, and the deleterious consequences on justice and equity. Professor Obasogie takes a unique approach to studying race and examining the claim that we have become a "colorblind" society, exposing the doctrinal fallacy of the purported need for "colorblind" equal protection jurisprudence.

As demonstrated in the article's interview, race continues to

widely inform social perceptions, power relations, social policy, and the law. Professor Obasogie's work reminds us all that we have a duty to engage in dialogue about how these perceptions translate in our various systems and continue to disadvantage certain groups. Furthermore, his work challenges our prevailing "colorblind" legal narrative explaining inequality and calls on policymakers and courts to better reflect the social reality of race. Legal scholarship at UC Hastings and across the country has great potential to make an impact on our systems and advance critical questions for society. I hope to see thought-provoking dialogues such as this one continue.

— **Paul Henderson**  
Deputy Chief of Staff/Public Safety, Office of Mayor Edwin M. Lee, San Francisco

■ ■ I am writing to comment on the article in the fall 2013 *UC Hastings* alumni magazine regarding Professor Osagie K.

Obasogie's book. I was struck by the statement "If blind people aren't colorblind, who can be?" I am still baffled that after our celebration of Martin Luther King Jr.'s "I Have a Dream" speech 50 years ago, we are still being judged by the color of our skin.

Skin color continues to be an obstacle for many minority attorneys. The general public still imagines a judge or prosecutor as a gray-haired old white man. Generally, people do not picture California Supreme Court Chief Justice Tani Cantil-Sakauye, California Attorney General Kamala Harris, Los Angeles District Attorney Jackie Lacey, San Francisco District Attorney George Gascon, or U.S. Attorney General Eric Holder. Yet lawyers of color occupy the highest positions in government.

The private sector is another story. There is a distinct lack of diversity among law partners at large law firms. The obstacles for minority attorneys seeking partnership remain.



These law firms need to acknowledge the demographic change in our world and provide greater opportunities for partnership for people of color. Give us a chance by being colorblind.

— **Eddie Angeles '90**

Los Angeles Department  
of Water and Power

■ ■ The fall 2013 issue of *UC Hastings* magazine, which focused on recent faculty scholarship, was filled with striking examples of the influence wielded by UC Hastings' instructors. Especially impressive is the consistent impact that research has on regulatory best practices and legislative initiatives. Professor Robin Feldman's publications on patent trolls are of particular interest to IP-focused practitioners such as myself because of the way they have informed dialogues taking place within the U.S. Patent and Trademark Office and Federal Trade Commission. Thank you for highlighting some of the many exciting accomplishments of our distinguished faculty.

— **Daniel Turner '10**

Gagnier Margossian,  
San Francisco

■ ■ I came from a farming family in Southern California. The idea that I would someday pass the California bar and become an attorney (or much of anything) was a far-fetched notion when I left Redlands for college in Oregon in 1963.

When I entered UC Hastings,

I had little understanding of the potential ahead. For \$100 per semester, I joined a class of students and received what I still consider an extraordinary education at "no frills" UC Hastings.

UC Hastings transformed me. Distinguished students. Outstanding faculty. Clinical programs in the heart of San Francisco. Jerome "Jerry" Sack '48 ["One Alumnus's Generosity Begets Another's"] was just the cherry on the sundae for me as a first-year student. The "offeree" and "offeror" in contracts class became "the screwie" and "the screwie." All of a sudden, it started making sense to me.

Keep up the good work.

— **Peter Arth Jr. '71**

Dunsmuir, Calif.

■ ■ *UC Hastings* magazine has followed me from San Francisco to Los Angeles, New York, Berlin, and Paris. With each of my moves, the magazine seems to look better. Congratulations on a smart product.

— **Anne Dorfman '85**

San Miguel de Allende,  
Mexico



*UC Hastings* magazine won two awards recently. It won a Gold Pearl Award from the Custom Publishing Council for its cover feature, in spring 2013, of California Attorney General Kamala Harris '89. It also won a Silver Award from the CASE District VII, the Council for the Advancement and Support of Education, for its fall 2013 cover feature on the scholarship of Professor Osagie K. Obasogie.







From left: 1Ls Randall Coard, Jeanette Acosta, Chris Ballard, and Nancy Arévalo.

## DEDICATED TO SERVICE

Four Bar Foundation Scholarship winners represent extraordinary commitment to public advocacy

From homeless services to immigrant rights, public service advocacy is paramount to each of UC Hastings' four first-year California Bar Foundation Diversity Scholarship award winners. Twenty-two first-year law students statewide received the award in 2013, and UC Hastings is honored by its students' commitment to championing the underprivileged. "Having students like this year's California Bar Foundation fellows is what UC Hastings is all

about as a law school," says Mark Aaronson, emeritus professor and founder of the Civil Justice Clinic. "Especially because we have a diverse student body, we view as central to our educational mission preparing them to become responsive, high-quality, problem-solving lawyers who make *pro bono* service and striving for social justice a continuing and integral part of a lifetime in law."

**Jeanette Acosta**

Immigration and education reform are important to Acosta, whose grandparents left Mexico for the United States and instilled in her a deep appreciation for education.

After interning for former Los Angeles Mayor Antonio Villaraigosa and leading a university-wide scholarship fund for low-income students at USC, Acosta founded a learning center for mostly immigrant families in Hollister through the Cesar Chavez Foundation and AmeriCorps. She later received a Fulbright research grant to study education policy and developmental programs in Zacatecas, Mexico. Acosta received a master's in public policy from the Harvard Kennedy School. After law school, Acosta hopes to continue advocating on behalf of immigrants and students. "My family worked so hard to get to this point; I feel a responsibility to make sure others have the same opportunities," she says.

**Nancy Arévalo**

Arévalo's experience as an immigrant and farmworker has also shaped her view on the law. As a high school student in Patterson, Arévalo worked sorting apricots and tomatoes alongside her parents, who fled El Salvador's civil war in the 1980s. "I saw the things they went through," she says. "So I'm grateful for the opportunities I've had, and now I have an opportunity to help others in similar situations."

Arévalo spent six years working for the National Senior Citizens Law Center in Oakland before law school. She has degrees in sociology and Spanish literature from UC Berkeley.

**Chris Ballard**

Despite growing up poor in the San Joaquin Valley, Ballard turned down a lucrative job offer after college in favor of returning home to work for a nonprofit as a community organizer. At 23, he was appointed to the city of Wasco's Planning Commission, becoming the youngest commissioner in California state history and his city's first African-American chairman overseeing city development. Ballard saw that earning a law degree would help him better understand the legal complexities that govern the world we live in.

"Honestly, I am just trying to contribute," he says. "Trying to contribute something meaningful to UC Hastings and the broader legal community so that one day the doors that have been opened for me will be opened for others."

**Randall Coard**

Coard's life took a dramatic turn nearly 20 years ago when he slipped while sitting on a window ledge and fell seven stories, breaking his neck. "I lost my job, my insurance, everything. I got to experience—like many people in the Tenderloin—what it is to have nothing," he says.

Coard began volunteering for organizations that assist people in need and is a founding member of the San Francisco Reentry Council, which coordinates support efforts for newly released prisoners. "This is what I wanted to do with my life," he says. "And getting a legal education is central to my goals. Passing the bar is very important to me. I want to become an attorney so I can return the favor to those who have helped me, and especially to those who have the least access to the legal system."







Above and below: Bucerius Law School in Hamburg, Germany.



## FOR A DEEPER DIVE

### New opportunities for students and professionals to pursue relevant and career-enhancing legal studies

UC Hastings is partnering with Germany's Bucerius Law School to create a **summer program in transnational law and IP licensing** that will offer students, as well as practicing lawyers, advanced training. The program will give participants an intensive overview of IP law, with an emphasis on the comparative legal systems of the European Union and the United States.

"It is a unique program that will give students hands-on transnational and transactional IP experience," says Professor in Residence Dana Beldiman, who will teach at the program along with Professor Jeffrey Lefstin. "These are some of the skills most needed by today's lawyers in order to design effective global IP strategies."

UC Hastings students will earn five units of course credit. The program runs July 22–August 8, 2014, in Hamburg, Germany.

**For more information, contact Professor Jeffrey Lefstin at 415.565.4658 or [jlefstin@uchastings.edu](mailto:jlefstin@uchastings.edu).**

Last year, UC Hastings introduced its **Master of Studies of Law for Business and Technology Professionals**, a one-year program for people looking to pursue legal studies—without the time or need for a full three-year JD commitment.

"There is a real need for business professionals who regularly interact with lawyers to learn the language of law," explains Professor Jeffrey Lefstin, the program's faculty adviser. "This gives them a competitive edge, helps them foresee legal problems, and enables them to use their legal resources more effectively."

MSL students must take Legal Writing and Research as well as Introduction to Law; apart from those requirements, students are free to enroll in the same courses as JD students and tailor their education to their needs. "One reason it works so well is the amount of individualized attention we give to each student," says June Sakamoto, assistant dean of the Graduate Division. "MSL students benefit from having a close-knit cohort, as well as ready access to their professors and advisers."

**To learn more about the MSL for Business and Technology Professionals, email [msl@uchastings.edu](mailto:msl@uchastings.edu), or call 415.581.8854.**



## THE ADJUNCT ADVANTAGE

Leading tech attorneys add firepower to UC Hastings' faculty roster

Students tend to remember **Charles Tait Graves '98** very well. They contact him years after they've studied California trade secret law in his class to say that they've been thinking of him—because an issue he taught them has just come up on the job.

That's exactly what Graves wants to hear. Along with other UC Hastings adjunct professors—who teach everything from business law for startups to cyberlaw—he aims to give his

students a cutting-edge IP legal education.

"Lawsuits involving trade secrets claims and related IP have been growing over the years, and law schools have been slow to address this issue," says Graves, a partner at Wilson Sonsini Goodrich & Rosati. "What we do at UC Hastings is different from what a lot of law schools offer."

UC Hastings has long turned to adjunct professors in IP practice areas to prepare students for the worlds of high tech, mergers and acquisitions, and patents. These instructors, from some of the Bay Area's most influential firms, have a wealth of hands-on experience advising local inventors, founders, and investors.

"I love how engaged the students are," says **Chris Mammen**, a partner at Hogan Lovells who teaches a seminar on patent law. "And they're motivated to do things independently, like write an amicus brief to the U.S. Supreme Court," he says, which they did in connection with a software patent case, *Alice Corporation v. CLS Bank*.

**Joseph Gratz**, a partner at Durie Tangri, describes his cyberlaw course as "a tour of everything you need to know to be competent in-house counsel at an Internet company."

Since he first taught the seminar in 2010, Gratz has overhauled the syllabus to reflect rapid-fire changes in the field. "At least once a year, a case blows away everything that came before it or re-encapsulates it with the most current thinking on the law," says Gratz. "We are definitely at the leading edge of these types of classes."

Adjuncts who teach startup classes ground students in legal theory while immersing them in issues affecting tech enterprises. "I treat them like first-year associates," says **Glen Van Ligten '90**, a Gunderson Dettmer partner. "So they have a jump on most folks who join a corporate law firm."

Van Ligten has been impressed by his students' practical bent. "Early on, they're already thinking about solving real-world problems," he says. "They're right more often than I'd expect."

Charles Tait Graves '98



# INTERDISCIPLINARY PURSUITS

UC Hastings is attracting more law students with hard science backgrounds



From left: 1Ls Asha Pandya and Zachary Flood.

First-year student **Asha Pandya** came to Silicon Valley in the early 1980s after finishing her master's degree in aerospace engineering at the prestigious Indian Institutes of Technology and a second master's at Penn State in computational fluid dynamics.

After working for a computer hardware company, Pandya embarked on a second career teaching AP high school calculus and physics. At the age of 60, Pandya decided her true calling was motivating more girls and minority students to get involved in STEM (science, technology, engineering, and math), and to help restore the United States' international standing in K-12 math and science education—and she decided she needed a law degree to do it.

"I thought if I got a law degree, I'd be able to make a difference at the policy level," she says. UC Hastings' location and reputation made it an easy choice, she adds.

Whether it's the school's

proximity to the city's startup world, or its specialized offerings in health care and patent law and its affiliation with UCSF, UC Hastings is becoming a magnet for law students who have backgrounds in science and engineering.

In fact, just under 10 percent of incoming students over the past three years hold some kind of science degree, according to Greg Canada, UC Hastings' assistant dean of admissions. "We've definitely seen a bump," he says. "A number of things contribute to that: One is our intellectual property and health law programs, certainly, in addition to all the tech firms in this area with a growing interest in biotech."

**Zachary Flood**, another first-year student, points to the school's location as one of the biggest reasons he applied here. He was also attracted to its strong patent law program and the UCSF/UC Hastings Consortium on Law, Science, and Health Policy, which pairs law and medical students in joint research, training, and service programs at the two campuses.

Flood graduated from UC Santa Barbara with a degree in biopsychology. As an undergraduate, he led a study on brain growth dynamics that

was published in the journal *Neuroscience*. Flood then worked for three years in a lab at MIT, investigating genetic risk factors for psychiatric disorders. As a JD candidate, Flood is interested in the intersection of criminal law and behavioral psychology. "I always knew UC Hastings was a good school," Flood says, "and the Consortium is really interesting."

For **2L Foram Dave**, who has also been published in a medical journal, UC Hastings' patent law program was the primary draw. After working for a medical device company after college, she decided to pursue a JD, having already seen just how complicated—and crucial—patent law is to the science world.

In addition to patent law, UC Hastings also offers a health law concentration that includes

courses in disability and elder law, food and drug law, plus bioethics and public health law. The school's science-to-law writing program offers help in the area where science students often need it the most: learning to write for a legal audience.

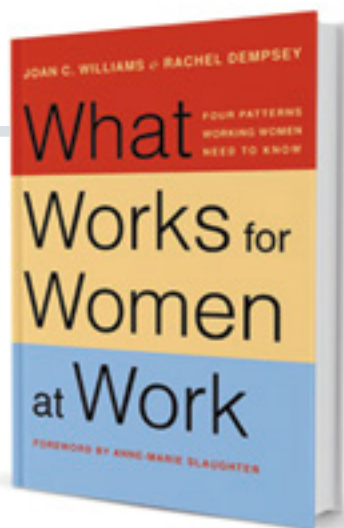
Professor David Faigman, who co-directs the Consortium, observes that UC Hastings has "become a leader where law and science meet." He says, "Whether students are interested in intellectual property, neuroscience, forensic psychiatry, or any other specialty area, they have the opportunity to work with premier researchers blazing new paths in interdisciplinary understanding." It is, he says, "a very dynamic time to be working in law and science, and, in particular, it is very exciting to be doing this work at UC Hastings."



*Students have the opportunity to work with premier researchers blazing new paths in interdisciplinary understanding. It is a very dynamic time to be working in law and science, and, in particular, it is exciting to be doing this work at UC Hastings.*

—PROFESSOR DAVID FAIGMAN





## IMPLICIT BIAS AT WORK

Professor Joan C. Williams offers strategies to help women confront workplace challenges

Women are stalling out in their advance to the highest levels of the workplace because “implicit bias is still pervasive,” says Professor Joan C. Williams, director of UC Hastings’ Center for WorkLife Law. “I decided to give women concrete strategies for navigating workplaces—not as we wish they were but as we find them.”

Williams does just that in *What Works for Women at Work: Four Patterns Working Women Need to Know* (NYU Press 2014), co-authored with Rachel Dempsey, her daughter. The book draws on outcomes of hundreds of studies and insights from new research—127 interviews with women at the top of their fields. Williams and Dempsey offer a guide for managing on-the-job challenges: constant demands to prove yourself, the tightrope between being too masculine and too feminine, the wall in promotions when motherhood beckons, and conflicts among female co-workers. The advice is intergenerational, humorous, candid—and doable. Booklist said, “*What Works for Women at Work* is filled with street-smart advice and plain old savvy about the way life works in corporate America.”

As Anne-Marie Slaughter observes in the book’s foreword, “Men should read this book to understand; women should read this book to act.”



## Feldman Testifies in Congress

In November 2013, Professor Robin Feldman testified before the House Committee on Energy & Commerce about the effects of patent monetization entities, known as trolls. She returned to Washington, D.C., to brief Senate staffers working on patent reform legislation. Earlier this year, Feldman filed an amicus brief in *Alice Corporation v. CLS Bank*. It was the third amicus brief Feldman filed with the U.S. Supreme Court in recent months. This year, the high court has the most active patent docket it has had for decades.

“It is an extraordinary moment in patent law history, with all three branches of government focusing on patent reform.” —PROFESSOR ROBIN FELDMAN





Julia Jackson, director of educational technologies.

## BOOTING UP ONLINE LEARNING

Hybrid courses deliver the optimal blend of resource utilization and improved learning

We can't know whether Socrates would have been enthusiastic about how his method of instruction has evolved. But there is definitely excitement among the tech-savvy generation at UC Hastings for changing the way that law is taught here—namely, by embracing new digital tools and online curricula.

"We're in new territory," says Julia Jackson, UC Hastings' director of educational technologies. "The research shows that online courses can be not only equal to, but even better than, traditional classroom instruction."

The tools built into today's learning management systems provide an experience that surpasses traditional face-to-face instruction, especially in terms of flexibility, Jackson says. "Lectures are available anytime, anywhere. Online discussion boards foster increased student-teacher interaction outside the classroom. Polls and quizzes give immediate feedback to help students focus on comprehension gaps."

UC Hastings Chief Information Officer Jake Hornsby and Jackson, who is spearheading the online learning initiative, are working to create that vibrant virtual environment. The school debuted its first online classes in fall 2013: Professor Jaime King's Introduction to Bioethics and Professor Robert Schwartz's Basic Medical Malpractice and Informed Consent course. Adjunct Professor Rochelle Shapell is unveiling her online California Civil Procedure course this spring. Shapell uses a "flipped classroom" approach: Lectures take place online, and class time is reserved solely for discussion.

The library also plays an important role. Shapell uses an "embedded librarian" concept that places library services directly within her online course, making the librarian a powerful partner in instruction.

Adapting curriculum for the Web isn't always easy for professors who have relied for years on a whiteboard. Jackson and outside

consultants train faculty to use the latest digital tools, including Blackboard, a learning management system that establishes a virtual "home" for course communications and resources, such as the syllabus, class assignments, course readings, and video lectures, as well as reflective interactive tools like discussion boards, wikis, journals, and more. Already half of UC Hastings' faculty use Blackboard actively. Adobe Connect, which convenes real-time online meetings, provides a platform for webinars, virtual classes, and virtual office hours.

"This is the forefront of technology and education," Jackson says. "It's important to have educational technology services that address the evolving teaching and learning needs of faculty and students. Agile learning technologies accelerate student learning, empower productivity, and lead to more meaningful engagement, on- and off-line."





From left: Eco-experts Brian Gray and David Takacs.

# ON THE FRONT LINES OF ENVIRONMENTAL LAW

LAW PROFESSORS BRIAN GRAY AND DAVID  
TAKACS '08 PRODUCE GROUNDBREAKING  
SCHOLARSHIP ON TWO FUNDAMENTAL  
SUBJECTS: WATER AND TREES



**BRIAN GRAY: BRINGING  
INTEGRATIVE THINKING  
TO WATER LAW**

Professor Brian Gray has his fingerprints all over the complex system that delivers water to most Californians. The scenario goes something like this: Snow falls on the Sierra Nevada and Coast Ranges and is then channeled to the farms and cities of the Central Valley, Bay Area, and Southern California. En route, it builds political and financial empires, and provokes conflicts among environmental, farming, recreation, and development interests—all of which make it a rich legal subject.

Gray began his career in the early '80s, working with the Howard Rice law firm in San Francisco. By chance, he was assigned to two cases involving San Francisco's Hetch Hetchy project, which supplies water from the Tuolumne River to the Bay Area. Though he knew nothing about water law, Gray quickly learned its importance in the American West.

Then, Gray was assigned to another legendary case: He defended the Carter administration's designation of five Northern California rivers as "wild and scenic" against the Reagan administration's efforts to repeal the protections it provides. Shortly after successfully arguing the case in the United States Court of the Ninth

Circuit, he was hired by UC Hastings and has been teaching water resources, environmental law, and related subjects ever since.

Gray's scholarship has focused on property rights and environmental regulation, the Endangered Species Act, water resources management, climate change, and the use of market incentives to encourage more efficient use and allocation of water. The California Legislature has enacted into law several of his recommendations on in-stream water rights and water transfers. He also has advised Congress on constitutional issues related to federal water policy and argued other environmental cases before the state Supreme Court and the Ninth Circuit.

In recent years, Gray has co-authored a series of books and monographs on California water policy in collaboration with the Public Policy Institute of California (PPIC)—a research institution known for its engagement with state environmental policies. His analyses of the often controversial efforts to align public policy with environmental goals are of particular relevance now, with California experiencing an extreme drought. Gray and his colleagues from PPIC, UC Davis, and Stanford have written: "In the long term, hydrologic changes may impel us to reconsider the tenuous compromises we have

made to accommodate the competing interests of water supply, population growth ... and restoration and protection of our rivers and aquatic ecosystems."

This kind of multidimensional thinking is at the very heart of Gray's work. "This field is endlessly interesting," he says, "because it is this fascinating convergence of science, economics, law, history, public policy, and politics."

**DAVID TAKACS:  
DEFINING NEW LEGAL  
CONCEPTS TO PROTECT  
OUR PLANET**

If Brian Gray has found legal riches in water, his former student and current collaborator on UC Hastings' environmental track, David Takacs '08, has found it in another primal element—trees. Takacs has been involved in articulating an entirely new set of legal principles prompted by the global effort to reduce greenhouse gases. To offset their emissions, polluters may purchase the rights to preserve the carbon embedded in trees in distant rain forests. These trade-offs, or carbon offsets, are part of the funding for a comprehensive international strategy known as REDD+, reducing emissions from deforestation and forest degradation.

But commodifying the right to preserve carbon in living organisms carries with it a bundle of legal challenges. As Takacs puts it,

"Who owns the land? Who owns the trees? Who owns the right to carbon credits from those trees? Ten to 15 years ago, no one thought of carbon as a property, something people could own. Now, we have to think of carbon rights."

Takacs, who has published widely on this subject, has a PhD in science and technology studies from Cornell and was a professor of earth systems science before turning to law. He has been in the vanguard of scholars attempting to ground these complex transactions in a legal foundation. In a recent paper for the *Vermont Law Review*, for example, he took on the thorny matter of how principles of international law can be adapted to a climate protocol that requires intrusive measurement and verification practices—confirming, say, that a forest is indeed being preserved as promised—that cross traditional boundaries of national sovereignty.

"This is where climate policy and science meet the law," Takacs says. "It represents a new legal frontier."

And this frontier is exactly where many law students want to be these days. "If you want an intellectually stimulating and ethically based career, environmental law is it," Takacs says. "New jobs and professional titles we hadn't even thought about before are taking shape right now."

# FALSE POSITIVES, WINNING LOSERS, AND BROKEN SYSTEMS

PROFESSOR BEN DEPOORTER OFFERS  
ORIGINAL AND TIMELY ANALYSES OF  
COPYRIGHT LAW

In a recent article titled “The Upside of Losing,” Professor Ben Depoorter—an expert on copyright enforcement and litigation theory—takes a position that might seem counterintuitive. Published in the *Columbia Law Review* in April 2013, the article challenges the idea that litigation is pursued only when favorable outcomes can be achieved. Depoorter argues that losing battles are often the ones that lead to social change.

He writes: “Unfavorable litigation outcomes can be uniquely salient and powerful in highlighting the misfortunes of individuals under prevailing law, while presenting a broader narrative about the current failure of the legal status quo. The resulting public backlash may slow down legislative trends and can

even prompt legislative initiatives that reverse the unfavorable judicial decisions or induce broader reform.”

In another recent paper for the *Notre Dame Law Review*, Depoorter returns to the subject of litigation, especially as it pertains to copyrights. The article, “Copyright False Positives,” co-authored with **Robert Kirk Walker ’13**, explores how copyright holders deploy new technologies to search for alleged infringements online. While such automated enforcement technologies reduce costs for copyright holders, they fail to factor in the nuances of copyright law or the tenets of fair use.

The result is a growing number of “false positives,” which lead to actions against uses that are not actual infringements. False positives, Depoorter says, “inflict significant social harm in the form of increased litigation and transaction costs, distortions of licensing markets through rent-seeking behavior, increased piracy due to diminished public adherence with copyright law, and the systemic erosion of free speech rights and the public domain.”

There’s no easy fix, he says, but a good place to start is by heightening copyright registration requirements and revising the statutory damage

provisions of the Copyright Act to discourage lawsuits based on false positives. In fact, Depoorter says, the entire U.S. Copyright Act of 1976 needs reform. “The consumption and distribution of content is entirely different now, and courts are trying to fit old laws into new circumstances,” he says.

“My research shows there is a misalignment between the law and the realities of copyright infringement and enforcement,” Depoorter says. And unless the litigation system is fixed and the Copyright Act rethought, he warns, the law will continue to be broken on a regular and uncontrolled basis.



*"The restrictions on patents that the Supreme Court is now imposing are modern developments. If we look into the historical precedents on which today's court relies, a very different picture begins to emerge." —Professor Jeffrey Lefstin*

## SEARCHING THE SOUL OF IP LAW

PROFESSOR JEFFREY LEFSTIN EXAMINES THE HISTORY OF PATENTABILITY



It's conventional wisdom among scholars that laws remain trapped in amber, but our interpretations evolve over time. Yet to a surprising degree, we keep grappling with the same conundrums that preoccupied our forebears. In the patent system, for example, lawmakers have debated for more than a century the distinction between a discovery and an invention—or between what exists and what is man-made.

This question is so fundamental, according to UC Hastings Professor Jeffrey Lefstin, it borders on metaphysical. "What should be eligible for exclusive rights, and what do we regard as part of mankind's common heritage?" Lefstin asks.

Lefstin, who earned a PhD in biochemistry before getting a law degree, says his scientific background helps him "see the underlying issues" that inform discussions of ownership, especially as they relate to biotechnology.

No matter what patent question is on the legal battlefield—be it software or human genes—Lefstin believes a historical analysis can shed light on the debate. He traces the history of patentability in a forthcoming article, because, he says, "these are not new questions. We need to pay attention to how people have been struggling for the past 160 years to distinguish between an invention and a discovery."

This question was at the heart of the Supreme

Court's 2013 decision *Association for Molecular Pathology v. Myriad Genetics*, which established that isolated human genes can't be patented. Lefstin filed an amicus brief in support of Myriad's argument that gene patents should be valid, based on a long lineage of patent jurisprudence.

But, Lefstin says, the question of genes is less important than how we distinguish inventions and discoveries. "The restrictions on patents that the Supreme Court is now imposing are modern developments," he says. "If we look into the historical precedents on which today's court relies, a very different picture begins to emerge."

Lefstin continues, "American patent law reached the conclusion that an inventor might patent any practical application of a new discovery, and that standard served us well through far more radical technological transformations than the ones we experience today."

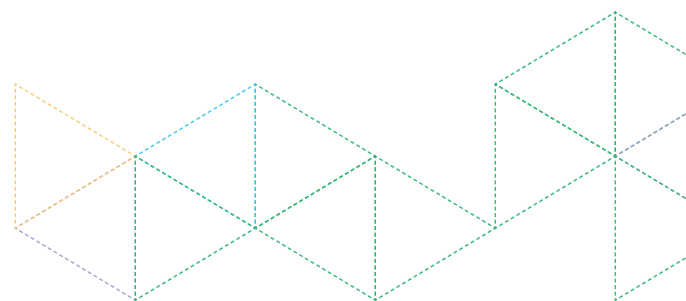
The Supreme Court will next address these issues in the context of software and other computer-implemented inventions, where the lower courts have been deeply divided. Lefstin says the key question in *Alice Corporation v. CLS Bank*, to be decided this year and for which he filed an amicus brief, will be whether the court adopts the approach it has taken with scientific discoveries to judge the patentability of abstract ideas.







# The Law of Hustle



It's impossible to dismiss the energy of Mid-Market.

Cranes tower overhead, raising up housing and office space for innovative companies. There's a viral excitement that's transforming the city, and UC Hastings is accelerating it.

Our alumni helped forge Silicon Valley. And now a new wave of attorneys is playing an integral role in San Francisco's latest tech boom.

We train advocates to be "more than just the lawyer in the room." They are partners in enterprise, driving value and having a hell of a good time in the process.

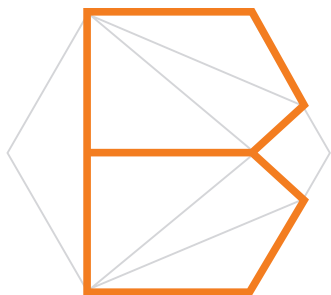
In the pages ahead, you'll see how.

Illustration by Michael Wertz



# The Startup Legal Garage

An innovative program matches law students with tech entrepreneurs—with win-win results.



ack in 2012, Aditya Mohan was in the early stages of forming his startup, a social mobile platform. Called

Skive it, the company provides consumers a way to preview nightclubs, beaches, hotel rooms, and shops before spending the time and money to actually go there. The platform offers real-time video reviews with personalized rankings based on user taste. The idea, Mohan believed, would give users a virtual way to determine a place's vibe, a sort of try-before-you-buy approach.

Mohan knew a lot about contracts and licensing, having once worked in business development at Oracle, where he closely observed lawyers during acquisitions. But he lacked some crucial knowledge to get his business off the ground. He needed legal advice, but he didn't have "even

a couple of thousand dollars" to pay a lawyer, he says. "I was not even paying myself."

After consulting legal and online resources, he was able to incorporate Skive it himself, but the real leap forward didn't happen until he attended a workshop put on by UC Hastings' Privacy and Technology Project. There, he says, "I had that kind of change-your-life good fortune" to meet **Charles Belle '10**, the executive director of UC Hastings' Institute for Innovation Law. At the time, Belle was expanding the institute's new Startup Legal Garage, a program that matched needy startup founders with eager tech-lawyers-to-be. In chatting with Mohan, Belle determined that Skive it met all of the program's potential client requirements: a consumer-based startup with little to no funding that had critical legal problems.

"It was the perfect test case," Belle recalls. "The founder was trying to follow the rules and needed a lot of work. He was overwhelmed, but hiring lawyers was too expensive."

## Tech Trailblazer

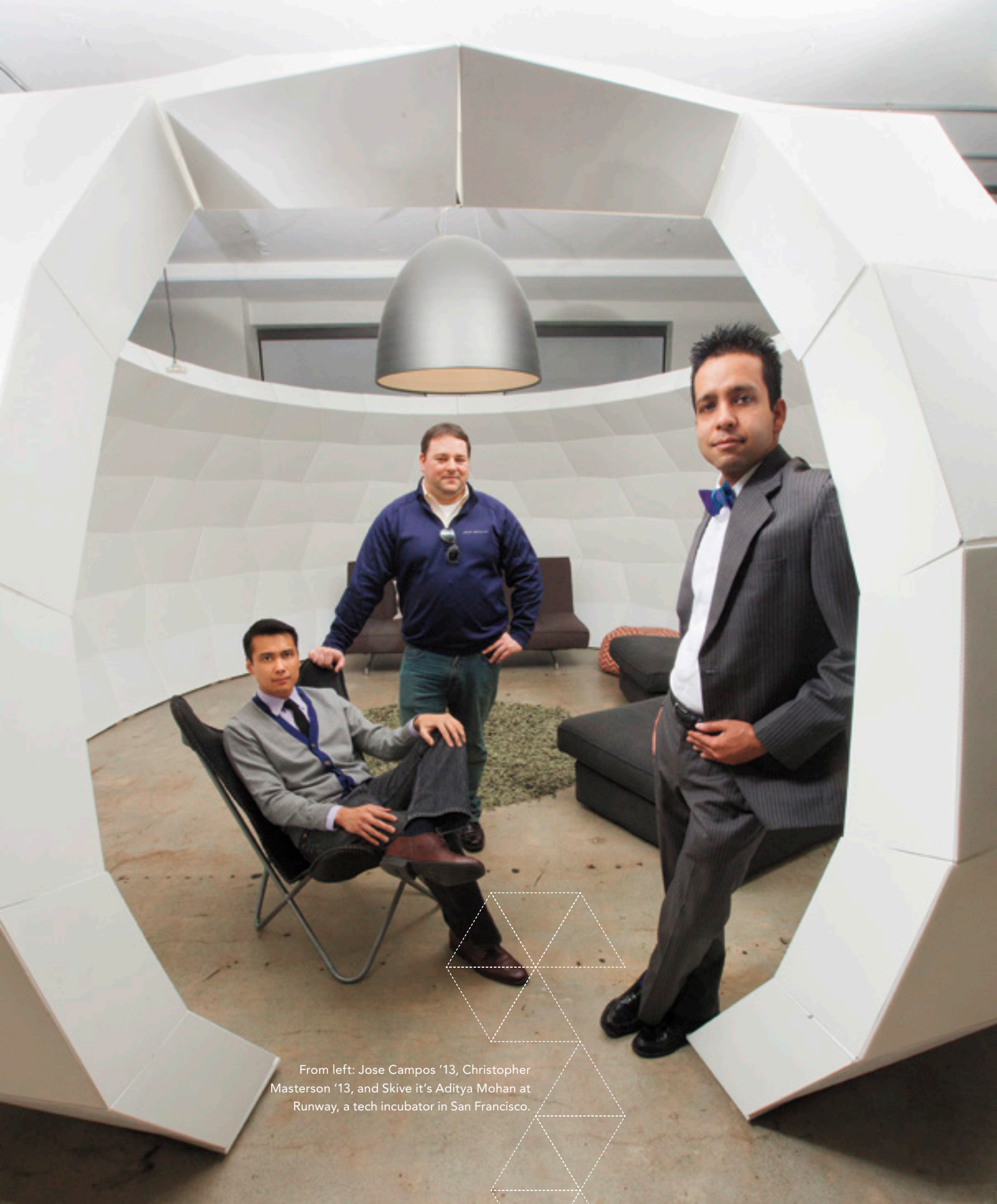
The program is the brainchild of Professor Robin Feldman, director of the Institute for Innovation Law, which was named by *PreLaw* magazine as one of the 25 most innovative programs in the country. She'd been talking with law firms about what skills students needed after graduation and realized that students with first-hand tech-law experience would be at a competitive advantage in this booming sector.

"We're in the middle of the tech and biotech mecca of the universe," she says. "Students should know how to serve this community. With Startup Legal Garage, we're giving them the resources to

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"I learned the nature of client service—that you have to get it right and be responsive. It was the most applicable work I did in law school."

—Christopher Masterson '13



From left: Jose Campos '13, Christopher Masterson '13, and Skive it's Aditya Mohan at Runway, a tech incubator in San Francisco.



# Bridging Tech's Gender and Racial Gap

UC Hastings' social mission informs every program at the law school, and Startup Legal Garage is no exception. Senior fellow Nnena Ukuku—a Bay Area attorney who provides legal counsel to both startups and corporate clients—is charged with finding women and minority founders who can gain access to the tech sector through the program's services.

To do so, Ukuku works closely with incubators and community groups that are "organized around a particular affinity," including Women 2.0, Black Founders, and Girls in Tech, as well as trade organizations like the Silicon Valley Leadership Group. Those groups vet the companies, giving program administrators assurance that they're not fly-by-night operations.

"The incubators sort and make sure the inventors are product ready, and have the kind of matters we want students to do," Professor Robin Feldman explains. In addition to pure legal advice, many startups need regulatory guidance, particularly in the areas of immigration and privacy.

The goal, according to Ukuku, is to provide services to people who don't already have power or connections. "This actually moves the needle and helps the community rise up," says Ukuku, who in 2012 was named one of *Forbes'* Women Changing the World for her work with Black Founders Startup Ventures. "Legal work is a huge cost center for a lot of companies, and we want to give women and minority founders a level playing field."

The gap between blacks and whites is directly connected to technology, Ukuku adds. Assisting minority-owned companies "helps the whole community," she says. "Other minorities begin to think, 'I can be like Mark Zuckerberg.'"

"This actually moves the needle and helps the community rise up." —Nnena Ukuku

understand California's population and promote the economy and job growth."

The program gives students the chance to provide corporate assistance to early-stage tech and biotech companies under the supervision of leading attorneys throughout the Bay Area. In a very real sense, it's a win-win-win for all three parties involved: The students get hands-on training, the client gets *pro bono* legal advice, and the participating lawyers get to be part of a bold new approach to teaching. "Firms see themselves as shaping law school education," Feldman says.

Before reaching the Startup Legal Garage, companies from across industries—including mobile, payments, gaming, hardware, and identity protection—are vetted by incubators such as the California Institute for Quantitative Biosciences, Hackers/Founders, Mozilla WebFWD, Black Founders, and Girls in Tech. Guided by their lawyer-mentors, the students help clients deal with the issues that drive tech businesses, such as entity formation and structuring, IP

"[The program] was everything I wish I'd had in law school."

—Justin Hovey, Pillsbury Winthrop Shaw Pittman

strategies, and privacy. In the seminar portion of the program, students share what they're working on—with confidential information removed—which helps bring doctrine alive. "Hypos are not from casebooks but from real clients," Feldman says. "Students are studying law as it evolves, not decades-old cases."

One of the Startup Legal Garage's first participants, **Christopher Masterson '13**, worked with Skive it. (He's now an associate at Sidley Austin in Palo Alto.) The program, which he participated in during his third year of law school, began with weekly lectures by entrepreneurs and tech company in-house counselors.

"We learned the jargon and got used to the startup space," Masterson explains, "and we heard varying perspectives on the industry—not just legal but economic and

From left: Shaherose Charania, Sepi Nasiri, and Nnena Ukuku, at their offices at Hatch Today in San Francisco.



women 2.0



business standpoints as well.” Masterson appreciated the program’s practicality. “I got to see what a vesting schedule and a founding purchase agreement looked like,” he says. “It was an opportunity to do hands-on work with an actual client while in law school.”

### Real-World Classroom

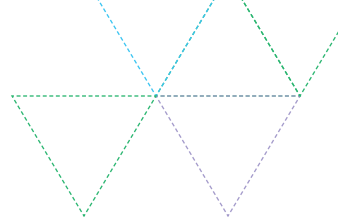
Masterson and classmate **Jose Campos '13** were assigned to Skive it and paired with attorneys Justin Hovey and Michael Heuga of Pillsbury Winthrop Shaw Pittman. Masterson handled the corporate documents with Hovey while Campos

worked with Heuga on the IP and licensing matters. Hovey was excited about Startup Legal Garage from the minute he heard about it. “‘This is incredible,’ I thought,” Hovey says. “It was everything I wish I’d had in law school. I took M&A, corporations, and tax, and it was all taught

in the normal way, through case law. It had zero connection to the real world. I always wanted to know, what does a stock certificate look like?”

This on-the-ground learning requires students to take a more proactive approach to their education. “They’re taught not to





just tell clients what to do, but to get in the trenches and work directly with them,” Belle says.

In fact, according to Hovey, the students are treated exactly like first-year associates. “We all met with the client,” he says. “We gave the

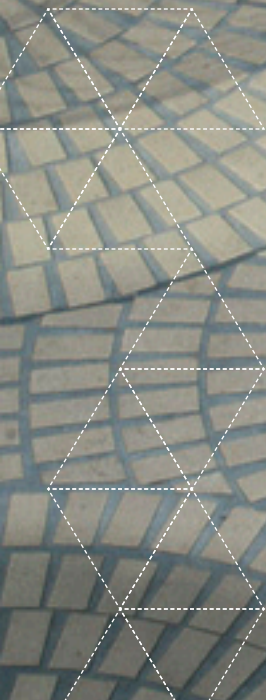
students an assignment and said, ‘We want to see drafts next week.’ Then, we gave them our comments and instructed them to send the documents to the client. The client had some questions, which the students dealt with, and they watched

how documents get signed. All this is exactly what a first-year associate would do.”

From Mohan’s perspective, the survival of the company depended on getting Skive it’s corporate, privacy, and terms of use documents right,

particularly in light of recent pronouncements and actions of the Federal Trade Commission and California’s attorney general. Masterson and Campos “did a phenomenal job,” Mohan says. “They were smart, comprehensive, and

From left: Justin Hovey and Michael Heuga of Pillsbury Winthrop Shaw Pittman worked closely with students in the Startup Legal Garage.



# Expanding Innovation

## James Gunderson '81 spearheads efforts to support the Institute for Innovation Law

James Gunderson '81 first heard about UC Hastings' Institute for Innovation Law at a conference on partnerships between universities and corporate research and development departments. He was impressed, and after discussing the project further with the institute's director, Professor Robin Feldman, he was sold.

Now, he's trying to sell others on it, too. As the institute has grown to incorporate the school's Law and Bioscience (LAB) Project, the Privacy and Technology Project, and programs relating to bio-entrepreneurship and business law, a need for a full-time senior fellow has emerged. Together, Gunderson and alumni, including Ron Dolin '09 and Frank Busch '00, have already raised more than half of the money needed to fund the position, and Gunderson is reaching out to others in an effort to secure the rest. Support for this program is also provided by the Blackstone Charitable Foundation and the Ewing Marion Kauffman Foundation.

Students in the Institute for Innovation Law have the opportunity to work with UCSF scientists and tech startups to evaluate the potential of various intellectual property cases. "This sort of practical experience for law students can help confirm their interest in the field," Gunderson says, "and it informs their studies with the comprehension that helps them develop as effective IP lawyers."

"This sort of practical  
experience for law students  
can help confirm their  
interest in the field."

—James Gunderson '81

understood the nuances in the difference between California and Delaware law, which was important since we incorporated in California, and most of the available legal corporate agreement templates were for Delaware law."

The students also immersed themselves in Skive it's mission. "We're a very technology-driven company, and our technology is not that easy to understand," Mohan explains. "We have a unique business model and complex licensing needs. The students understood it."

### On-the-Job Training, Before the Job

Now that he's a practicing lawyer, Masterson realizes how close the Skive it work was to actual practice.

"We did cutting-edge work with heavy demands," he says. "I learned the nature of client service—that you have to get it right and be responsive. It was the most applicable work I did in law school."

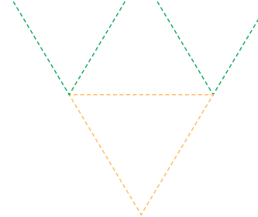
For Campos, who is now an associate at DLA Piper in Palo Alto, the Startup Legal Garage taught him critical soft skills as well. "Startup founders live and breathe the work they do,

and 100 percent of their attention is devoted to the startup," he says. "It can be a challenging task for lawyers, who aim to be responsive. There's an element of managing expectations." Campos also learned that client service extends not just to companies but to the senior associates supervising him. "Having that real-world experience prepared me for my job," Campos says. "I wasn't jumping in cold as a new associate."

Because of help from the Startup Legal Garage, Skive it has grown from three co-founders to a staff of eight and has launched its Web portal with mobile applications and platform in beta. Today, Skive it is ready for funding from angel investors and venture capital firms.

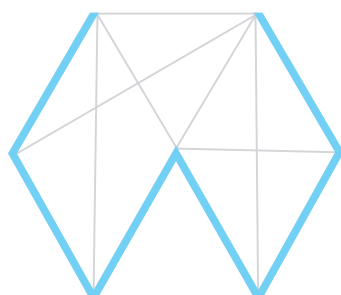
Feldman credits UC Hastings' "nimble administration" for allowing the Startup Legal Garage to get off the ground quickly. Not surprisingly, she's received calls from other law schools wanting to learn about the program. Currently, 25 students work there, with four times as many applying. To that end, Feldman is looking for resources to expand the program.





# Lawyering in the High-Tech Ecosystem

In Silicon Valley, tech attorneys play increasingly creative, entrepreneurial, and indispensable roles.



When people think of Silicon Valley, the images that come to mind are kids coding day and night on their computers and

deep-pocketed investors looking to cash in on what Michael Lewis called “the new new thing.” But beneath the circuitry and pitches lies a network of some of the nation’s smartest lawyers, part of a legal ecosystem that has fueled and sustained Silicon Valley’s innovation engine.

They include tech veteran **Glen Van Ligten '90**, who is also an adjunct professor at UC Hastings (see page 9). After nearly 22 years of practicing law in the Valley, Van Ligten is part of an elite group of legal professionals who have built their careers shepherding the technology startups and global high-tech companies that have sprouted in the fertile ground of Silicon Valley.

“Lawyers in the tech sector are creators and

facilitators, as opposed to folks just dotting the i’s and crossing the t’s,” Van Ligten says. “The top lawyers in town can bring more of a variety of value than any other participant in the technology ecosystem. Lawyers are generally the first person an entrepreneur calls to get started.”

Van Ligten’s firm, Gunderson Dettmer, one of Silicon Valley’s top law firms focusing on emerging growth companies, has been behind some of the most successful startups in the country, including Tumblr, the microblogging site that was acquired by Yahoo! for \$1.1 billion in July 2013. The complex role that he and other Valley lawyers play, Van Ligten notes, “is part legal adviser, part therapist, and part business adviser.”

Those embedded in the tech sector say that if you can think like an entrepreneur, embrace technology, tolerate risk, and be creative, there is no better

place to practice law today. Whether they’re corporate attorneys, IP specialists, or tax practitioners, lawyers have become an integral part of every technology company’s life cycle. They are involved in everything from incorporation, public offerings, and mergers and acquisitions, to protecting and enforcing intellectual property; they also often craft the most advantageous corporate structures and tax strategies.

**Jon Gavenman '91**, a partner in Cooley’s emerging companies practice, agrees. Gavenman, a veteran Valley corporate lawyer, says that the “vast bulk” of the business world does not work the way the startup sector does. “In emerging companies, you can assume that when it’s two guys, a dog, and a garage, the first person on the scene will be a lawyer,” Gavenman says. “We are there not just on the ground floor but when it’s still a patch of dirt.”

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“Lawyers in the tech sector are creators and facilitators, as opposed to folks just dotting the i’s and crossing the t’s.”

—Glen Van Ligten '90



Glen Van Ligten '90 has worked on some of the most successful startups in the country, including Tumblr.

## Outside the Box

In the startup environment, lawyers like Gavenman and Van Ligten play a key role as match-makers. They spend their time not just giving legal advice but also helping companies refine their business plans to make them more attractive to investors. "Every time

I email a VC, I'm putting myself out there," Gavenman says. "In the tech universe, your name distinguishes you based on the quality of referrals you make."

Gavenman has many stories to tell about founders nearly "throwing in the towel" after months, if not years, of

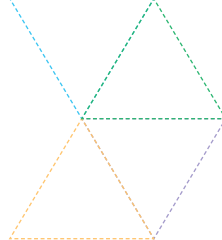
trying to gain traction for their business ideas and failing to get funding. He remembers encouraging one frustrated client to try for another few weeks before giving up. "Within a week and a half, the company got a term sheet for its first round of financing, and we sold it a few years later for an

undisclosed amount but a lot of money," Gavenman relates. The career notoriety and money his client received had a "life-changing" impact on the people involved. "When you watch people work as hard as entrepreneurs work, and you work alongside them the whole way, and the vision comes to fruition, and the lives of the people at a company are positively altered, it's like having a hand in helping a group of people win a lottery. It is a tremendously rewarding moment," Gavenman says.

Patents play a key role in courting investors. "Usually, early-stage companies have no products. All they have is intellectual property, so we need to be strategic in helping them file the right patents, which often create interest in investors," says **James Nachtwey '12**, an associate at Carr & Ferrell.

Intellectual property rights can mean the life or death of an enterprise or product. **Claude Stern '80**, co-chair of Quinn Emanuel's IP litigation practice, has made a career of protecting the IP rights of companies, ranging from modest venture-backed startups to leading multinationals.





And, according to Stern, this was not part of some grand career design: He says he is the “luckiest man” he knows for being at the right place at the right time when he was starting out as a litigator, and IP litigation was not the billion-dollar business it is today.

In the '80s, Stern was working for a small San Francisco law firm when a senior partner asked him to handle a copyright case for a venture-backed video game company. The company was worth only \$5 million, but it had a prize-winning software program for Macs that allowed users to print

greeting cards, calendars, and stationery. A larger and more established company started selling a clone of the same program for PCs. Stern was hired by the startup to file a copyright suit against the bigger company. “I couldn’t even spell the word copyright, and a year later I had my first solo copyright trial, and I won,” Stern says.

The case, *Brøderbund Software v. Unison World*, made international headlines as the first copyright case to cover a utility program’s user interface and launched Stern’s career as an IP litigator. “I have the best practice, and being located in Silicon Valley

puts me in the center of the IP and technology world,” he says. Stern’s advice for new IP or tech lawyers: “Be on the lookout for the unexpected opportunity to learn and expand your professional horizons. When it appears, exploit it to the max.”

### Vital Players in a New Economy

Even lawyers like **Armin Eberhard '03**, who practice in the traditionally behind-the-scenes area of tax law, say that working for a technology company is nothing like working for companies based on “older” economies. Tax codes and regulations

are still playing catch-up with tech companies. “In the older economy, you have products and buildings, and people working in those buildings,” he explains. “With technology, you have intellectual property, and your role as a tax attorney is to help exploit that IP in the most efficient way possible. In most industries, issues relating to tax code and regulations are more settled, but with technology companies, the rules and regulations are constantly changing as the tax code catches up with them.” As a result, tax departments in tech companies are much more integrated in the business operations than in other industries.

“Most business executives will make decisions and then tell or ask the tax department afterward,” Eberhard says. But not at technology companies. “We are seen as supporting the operational goal of the company,” he adds.

**1L Sean Hanley** enrolled at UC Hastings after spending nearly five years as director of compliance at Zynga, maker of the social media game Farmville. The former Silicon Valley executive had been toying with the idea of going to law school



1L Sean Hanley, a former Silicon Valley executive.

for years, but it wasn't until he started working at Zynga that he realized being a lawyer could be a creative profession. "I was concerned that I wouldn't find a practice I'd enjoy," Hanley says. But after working at Zynga, he saw the value of having a law degree and how lawyers are vital team members.

He says many entrepreneurs have a laserlike focus and passion for their core product but may not be able to prioritize things that help a business grow and thrive. "They would sometimes abdicate a lot of the roles to the business folks, and I found myself advising the company on products, marketing



Jean Batman '90 has her own practice working with entrepreneurs.

**"No matter how successful you are at what you do, you have to constantly rebuild and remake your practice and evolve as fast as your clients evolve."**

—Jean Batman '90

promotions, and putting everything together to make it more effective," Hanley says.

**Jean Batman '90** is one of those lawyers who was inspired by her startup clients to quit her partnership at a big firm and found her own firm in San Francisco, Legal Venture Counsel, which caters to entrepreneurs, venture investors, and small businesses. A former entrepreneur herself (she

founded a successful brokerage firm after earning her MBA), Batman has represented dozens of entrepreneurs, including high-tech and biotech companies, as well as real estate, financial, and professional firms.

"What attracted me to this practice is the fact that it is transitory and forces you to be entrepreneurial," she notes. "No matter how successful you are, you have to

continue rebuilding your practice and evolve as fast as your clients evolve. There's constant change. You have clients that get bought out, do a successful IPO, or fail and start another venture, and their needs change. So you have to be out there networking, marketing yourself, and constantly looking for new business. You never get to a point where you can rest easy, and you are never bored."

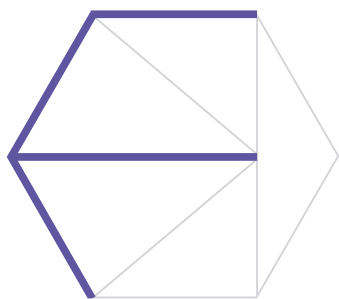
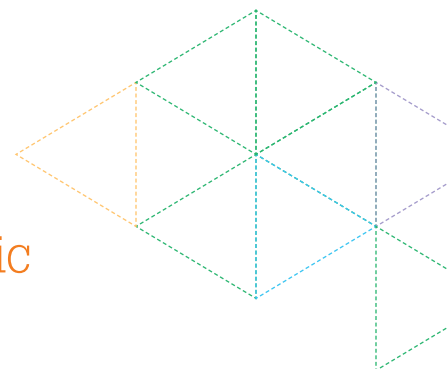




Nathan McMurray '06,  
senior legal counsel at  
Samsung's headquarters  
in Seoul, South Korea.

# Global Opportunities

Graduates parlay their tech savvy into dynamic international careers.



or lawyers working in the international technology sector, life is on fast-forward, with rapid-fire changes in the business landscape—and boundless opportunity.

Take **Nathan McMurray '06**, senior legal counsel at Samsung Electronics, a multinational conglomerate with annual revenues that account for some 17 percent of South Korea's gross domestic product.

"If you look at the trajectory of Samsung and where it's going, you want to be a part of that," says McMurray, who is the only attorney in the company's Seoul headquarters who is not of Korean descent. "Riding that rocket is just an amazing experience."

Two years on a Mormon mission in South Korea allowed McMurray to begin learning the language, which led to his moving to Asia in 2006. "I think we live in a time when you can live in

multiple places," he says. "If you're willing to be mobile, and you're willing to learn the language, the opportunities are endless."

**Michael Wong '85**, principal at Baker & McKenzie, describes similar impressions of his experience in his firm's Taipei office, where he has worked on multibillion-dollar mergers. "The most interesting thing about the international tech sector is how quickly it moves," says Wong, "from the hardware area that I worked in 10 or 15 years ago to the software and e-commerce space we deal with today."

**Jenny Liu '00** is a partner in Squire Sanders' corporate transactions, finance, and governance group in Beijing. Raised partly in Guangzhou, China, and partly in San Francisco, she always thought that Asia would be a good market for her.

Liu found the dynamism of her practice and her clients fascinating. "As technology becomes more

sophisticated in China, so do the clients," says Liu, who has worked with companies involved in the Internet, telecommunications, software, and semiconductors, to name just a few of her clients' specialties. "When I first started to represent founders and entrepreneurs in venture capital financing transactions, I had to explain every line of a term sheet to help them understand the deal. Now, the founders and entrepreneurs I meet are far more experienced and no longer need their attorneys to explain every clause."

Liu says the range of international opportunities for lawyers specializing in technology is enormous. E-commerce is exploding in China, with 500 million Internet users and 200 million-plus e-shoppers, raising regulation, intellectual property, labor, and taxation issues. "The challenge is keeping up with industry knowledge, which is ever-evolving,"

"If you look at the trajectory of Samsung and where it's going, you want to be a part of that. Riding that rocket is just an amazing experience."

—Nathan McMurray '06





Edward Dong '96, regional counsel for IBM in Seoul, South Korea.

she says. “The reward is to see the rapid growth in these clients—and grow with them.”

### Organic Growth Overseas

Wanting U.S. lawyers “on the ground” in Asia, says **3L Digo Takahashi**, some

international firms have started to “organically grow” teams of young associates right out of law school, despite the conventional belief that graduates should get experience in the United States before working in Asia. “There is a growing

demand for U.S. lawyers in Asia,” Takahashi says. “There are a lot of mergers and acquisitions taking place, for instance, in the technology sector in particular.”

Takahashi, who grew up in Japan, worked as a summer associate at

Morrison & Foerster’s Tokyo office last year. After spending 10 weeks in the firm’s corporate department, he was asked to come back as an associate in September 2014, after he graduates from UC Hastings and takes the bar exam.

solve nuanced problems that require a varied tool kit. International issues demand that you wrap the tact of a diplomat over the tactics of a strategist," he says. "And when technology is at the core, you should also apply the heart of an entrepreneur and the vision of a futurist."

UC Hastings alumni working in the international tech sector give their alma mater high marks for the preparation they received. Fealk says UC Hastings is an ideal springboard. "As the leading law school in the city that is both at the heart of the technology revolution and at the gateway to the Asia-Pacific economy," he says, "there is no better place to launch a legal career in the international technology sector."

Alumni report that learning the language of the country a student would like to work in is crucial. "If you want to develop an international practice, the best advice I have is to go do it," says **Matthew Hult '98**, who represented technology clients for Orrick, Herrington & Sutcliffe in Taipei for more than a decade before going in-house at Intel.

"There is no better place [than UC Hastings] to launch a legal career in the international technology sector."

—Dean Fealk '00

"What I mean by that is learn the language and the culture of another country if you don't know them already, so when you work with your international colleagues, you can build bridges of trust. I have seen extremely smart people fail internationally because they did not do these basic human things to deepen trust."

"If I were a student starting right now," says McMurray at Samsung, "I would immediately pick a language and make a commitment to learning it. Then a UC Hastings degree will multiply that extra talent by a thousand times. Taken together, it's a way to differentiate yourself."

And as **Edward Dhong '96**, regional counsel for IBM in Seoul, explains, a technology background puts job candidates ahead, even for positions that are not exclusively in the tech area. "If I had two otherwise equal candidates, technology exposure would be one of the factors I would consider," Dhong says, adding that what fuels his own interest in technology is its inherent innovation.

"I didn't know a company this large could move so quickly and be so innovative," he says. Referring to his legal training at UC Hastings as "solid," Dhong says he has made introductions for other UC Hastings graduates to meet the "ample opportunities for good lawyers" that exist abroad, both in-house and at international legal firms.

According to McMurray, the international tech sector has a great need for lawyers who understand the technology world. "I'm a guy who understands the technology guys," he says. "I can help them bridge the gap, communicate their ideas, and protect their interests. It's fun to be part of that."

Certainly, special skills are required to work in technology internationally. **Dean Fealk '00**, head of global equity for DLA Piper, reveals his passion for his work when he describes those skills. "It's both rewarding and challenging to

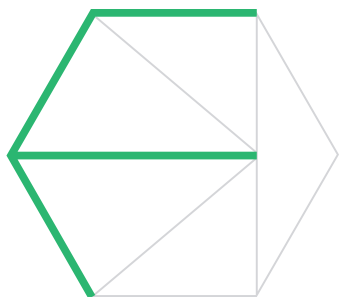




3L Taylor Cashwell will join Fenwick & West this fall as a first-year associate.

# Generation Tech

UC Hastings students with hustle turn summer gigs into top jobs at Valley tech firms.



From the moment **3L Matt Kovac** started his summer externship at Apple, he was pulled into the company's exhilarating go-go tempo.

After his 1L year, he worked in Apple's transactions group, helping attorneys with licenses and co-development deals, and assisting on a large acquisition. "The pace at Apple is unlike any other company I've worked at," Kovac says. "It's a Fortune 500 company, but it moves as fast and nimbly as a startup."

Kovac's experience working in the high-speed tech world is becoming far more common for UC Hastings students. With its proximity to Silicon Valley and close ties to leading lawyers throughout the Bay Area, the school places students in externships and summer associate positions with exciting tech firms, from

giants in the industry like Apple and Yahoo! to startups launching new apps and mid-tiers contemplating initial public offerings. Students also get invaluable hands-on experience working with startups through UC Hastings' Startup Legal Garage and build connections that lead to Valley gigs.

**3L Jacob True** was an extern with Sony's entertainment arm this past summer as the company prepared to launch its PlayStation 4 game console. True, who hopes to work in the video game industry after graduation, spent the summer researching legal issues related to the device's "share" feature, specifically determining potential litigation threats from copyright holders and possible revisions to Sony's licensing agreements.

"The Sony experience meant the world to me because I want my career

to end up in the video game industry," True says. "There was no better experience than working in-house for Sony PlayStation during one of the most important product launches in its recent history."

During his externship with eBay, **Tom Hadid '13** gained litigation experience defending the company against small claims. He was victorious every time he went to court. "It's a confidence booster," says Hadid, now an associate in the Palo Alto office of Cooley. "I got to see how in-house lawyers work and what they want from outside counsel."

In her 1L summer, **2L Katherine Stepanova** researched infringement and antitrust law for SanDisk and attended witness preparations and depositions. **2L Kyle Gertridge** worked in Yahoo!'s global legal operations department,

"We get to be so much more than 'just lawyers' to our clients; we're their business partners, too."

—**3L Katherine Webb**



researching European regulations and compliance, while **3L Katherine Webb** focused on privacy research at Autodesk. Subsequently, Webb spent a summer at Cooley, where she will return as an associate after graduation. "Being a lawyer in the Valley is unlike being a lawyer anywhere else," Webb says. "We get to be so much more than 'just lawyers' to our clients; we're their business partners, too. We're not only solving legal problems, we're helping them build their businesses. That's incredibly exciting, and something I can't wait to be a part of."

"I was able to call upon my legal training at UC Hastings to help set [entrepreneurs] up for success. It was then I realized I was exactly where I was supposed to be."

—**3L Edward Mata**

For some students, their 2L summer gigs were transformative and confirmed their career paths. "Sitting with Cooley's clean-tech partner Gordon Ho and vetting energy startups at client intake meetings was incredibly validating for me," says **3L Edward "Eddy" Mata**. "I was able to use my engineering background to really connect with the entrepreneurs and their ideas, and then call upon my legal training at UC Hastings to help set them up for success. It was then that I realized I was exactly where I was supposed to be."

UC Hastings alumni have been instrumental in helping current students enter the tech world. **Jon Gavenman '91**, a partner in Cooley's emerging companies practice, says the firm's summer associate program gives students the chance to do actual client work like drafting deal documents for venture financing and public filings, and even attending company board meetings. Gavenman has taken summer associates to board meetings at Agari Data, Silver Tail Systems, and Jaspersoft. "They get the experience of being part of the

"This is the world's dominant tech ecosystem. It's where the action is."

—**3L Taylor Cashwell**

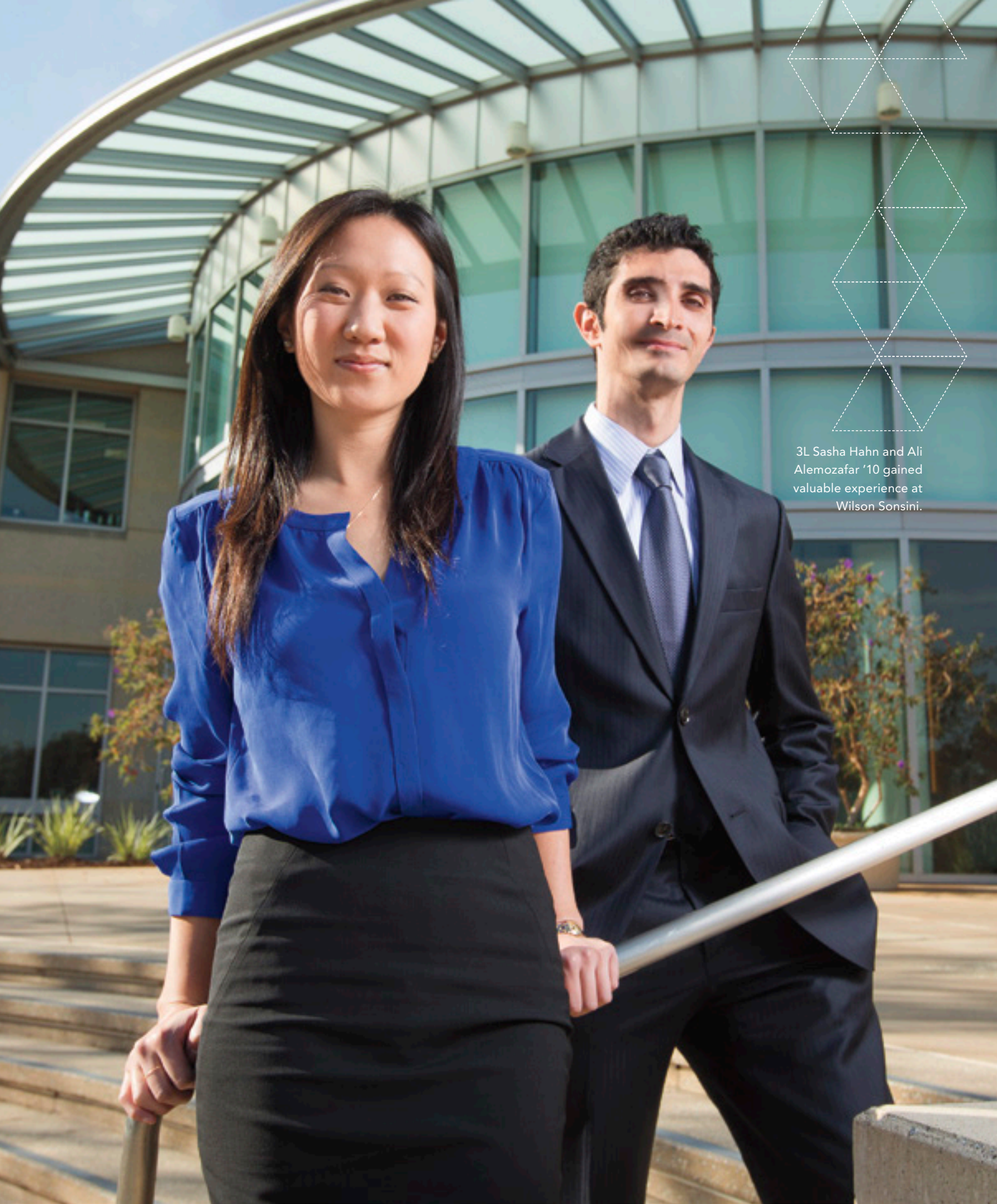
decision-making process and learning how a board meeting runs," Gavenman says.

Other firms offer similar opportunities. **3L Kaitlin Keohane** assisted with a deposition and did research for a summary judgment motion during her stint as a summer associate at Quinn Emanuel. The firm represented the Russian search engine Yandex in a copyright infringement suit. The case settled after Yandex obtained summary judgment on the majority of its claims. **3L Michael LaFond** also interned with Quinn, working on a case for a client being sued by the patent aggregator Acacia Research.

**3L Taylor Cashwell** spent two summers at Fenwick & West working on startups and venture capital, mergers and acquisitions, and IPOs.


He starts there this fall as a first-year associate. **3L Sasha Hahn** spent two summers at Wilson Sonsini Goodrich & Rosati, working on IPOs, venture financings, and software license agreements, and will return to the firm as an associate after graduation. **Ali Alemozafar '10** also spent his 1L and 2L summers at Wilson Sonsini. He continued to work at the firm on patent prosecution and strategic patent counseling during his second and third years, joining the firm as an associate after graduation.

For students hoping to work in tech, the law school's location is a boon. "This is the world's dominant tech ecosystem," Cashwell says. "It's where the action is."



3L Sasha Hahn and Ali Alemozafar '10 gained valuable experience at Wilson Sonsini.





Former Privacy and Technology  
Project fellow Alea Garbagnati '11 now  
works in cyber risk services at Deloitte.

# Leading the Way in Privacy Law

The Privacy and Technology Project helps stakeholders navigate the complex new privacy protection laws.



Given the Bay Area's status as a hotbed of technological innovation, it's no surprise that California leads the country in digital privacy protections. To keep the collection of increasingly vast amounts of consumer information by businesses in check, California has many statutes requiring transparency. For example, websites and mobile apps must disclose privacy

policies to consumers and companies must report data breaches to their clients and the state.

California Attorney General **Kamala Harris '89** championed many of these initiatives. Promising to prosecute companies for failing to protect consumer data, she formed a Department of Justice privacy enforcement unit in 2012. Recently, high-profile security breaches have hit companies, compromising the personal

and financial data of millions of consumers, and subjecting companies to regulatory enforcement and liabilities into the billions of dollars.

Yet this ever-evolving area of the law can be confusing to the tech companies themselves, especially startups, which want to follow the rules but may not entirely understand them.

Enter UC Hastings, whose prime location in the hub of San Francisco's

tech boom positions it to offer forward legal guidance. The school's tech-savvy faculty, alumni, and students are helping companies navigate the increasingly complex minefield of using and protecting consumer data, and shaping the evolution of the law in real time.

### The Privacy and Technology Project

In 2011, **Charles Belle '10** secured seed funding to launch the UC Hastings Privacy and Technology Project—now part of the school's Institute for Innovation Law—a research program focused on issues of privacy that result from emerging technology. One of the program's initiatives includes educating small app developers about privacy law. "Early-stage companies often lack the legal resources for proper compliance," says Belle. "But they are just as vulnerable to the regulations as larger companies. They want to stay on the good side of privacy but don't always know how. And in this hypercompetitive environment, they can make avoidable mistakes that may expose them to liability."

**"Technology is evolving so rapidly that it's a challenge to educate people on what data is collected and how it's used."**

— **Jim Snell '94**

The Privacy and Technology Project reaches technologists where they're at: It hosted a hackathon at UC Hastings and co-hosted a daylong seminar in April 2013 with AG Harris for app developers in the Twitter building, just blocks from the law school. The project also launched a Bay Area Privacy Professionals speaker series for law and tech professionals, presenting speakers such as the computer security specialist at Twitter and the general counsel for Splunk, a big data analytics company.

**Alea Garbagnati '11** was one of the first Privacy and Technology Project fellows. She had an interest in digital privacy issues since taking the school's privacy class and

interning with Electronic Frontier Foundation, a San Francisco-based digital rights nonprofit. While there, she helped research privacy-related issues, such as the potential privacy concerns in using smart meters to measure hourly household energy usage. (For example, a regular surge of energy demand at 2:30 in the morning could indicate a heavy drinker coming home after bars close, information potentially valuable to an insurance company.)

"What fascinates me is finding the balance between letting information flow freely and completely restricting information," Garbagnati says. Now working in the cyber risk services practice at Deloitte & Touche, Garbagnati advises companies on handling client and employee data.

### A Complex Trade-Off

The incentive for companies to protect information is not just a legal one, says **Jim Snell '94**, who is co-chair of the privacy and security group at Bingham McCutchen in Palo Alto. A lot of the incentive is preserving consumer trust. "To me, privacy is as much about customer relations

as it is about compliance with the law," he says. "In many cases, if consumers understand the trade-off, they'll agree to it. For example, with a GPS app, they're OK with giving their location information if it means they'll get timely traffic information and the fastest routes. But technology is evolving so rapidly that it's a challenge to educate people on what data is collected and how it's used."

Snell—who successfully defended a client in the first lawsuit under the 2003 federal CAN-SPAM Act, which requires companies to allow consumers a way to opt out of marketing emails—brings his real-world experience back to UC Hastings as an adviser to the Privacy and Technology Project. "One of the things UC Hastings has done well is to marry the lawyer's and the technologist's perspectives," says Snell.

That symbiosis creates new career opportunities in a growing legal sector. "I was always fascinated by the battle between technology and the law," says Deloitte's Garbagnati. "Working at the Privacy Project prepared me for the privacy work I do now. One thing led to another."



# A New Clinic in Social Enterprise & Economic Empowerment

UC Hastings offers students an opportunity to gain transactional experience while advancing social justice.



ocial Imprints has a catchy corporate tagline: "Printing With Purpose." The company hires

those in recovery from substance abuse, individuals who have been released recently from incarceration, those without GEDs, and returning veterans.

Founded in 2008, the company prints T-shirts and other corporate apparel for some of the hottest techs around, including the Maker Faire, SXSW, and TechCrunch's Crunchies (and UC Hastings).

CEO Jeff Sheinbein pays his employees "competitive-plus wages." The industry standard for the printing sector is \$18, but that is barely a living wage in San Francisco. For that reason, Sheinbein and COO Kevin McCracken wanted to do more for their employees. They wanted

to create an incentive plan that would allow employees to reap the profits from the company's \$2 million in revenues. With this goal in mind, they turned to UC Hastings' Social Enterprise & Economic Empowerment Clinic, which launched in January 2013.

## Serving the Greater Good

The clinic, directed by Professor Alina Ball, provides *pro bono* services to entrepreneurs and small organizations that have a social impact as part of their business plan. UC Hastings students work to understand each client's specific organizational model, industry, and social impact goals. They then provide counsel according to those individual needs, advising clients on a variety of corporate governance, compliance, transactional, and operational matters. They

also gain experience as business attorneys and develop transactional legal skills, including strategic planning, project management, client interviewing and counseling, legal research and analysis, contract drafting, and cross-cultural competencies.

And they expand their horizons. "Beyond preparing students for a career in corporate law," Ball says, "the clinic gives them an opportunity to explore how transactional lawyering can advance issues of social and economic justice."

"UC Hastings' new clinic is tapping into the creative energy we're seeing in the city," says Amy B. Cohen, director of neighborhood and small business development in the Mayor's Office of Economic and Workforce Development. "It's a unique step into the community for a law school."

"UC Hastings' new clinic is tapping into the creative energy we're seeing in the city. It's a unique step into the community for a law school."

— Amy B. Cohen, Mayor's Office of Economic and Workforce Development



Social Imprints' Jeff Sheinbein, 3L Neema Ghiasi, and Professor Alina Ball.

And, Ball notes, it's also a reflection of UC Hastings' continued expansion, diversification, and commitment to social and economic inclusion.

### Social Imprints: A Success Story

**3L Sasha Hahn** and **3L Neema Ghiasi** worked with Ball to create the corporate

and legal structure for Social Imprints' employee incentive plan. "This is not just an internship or training program," Sheinbein says. "We provide them with a career in a profession that has the power to break cycles of poverty that lead to activities such as recidivism and substance abuse. We look for

untapped talent, and train them for a job they have probably never been given the opportunity for."

Ball says Social Imprints is an "ideal client" for the clinic. "They are structured as an LLC, so there is a lot of flexibility. We created a phantom equity plan that mimics employee ownership and continue

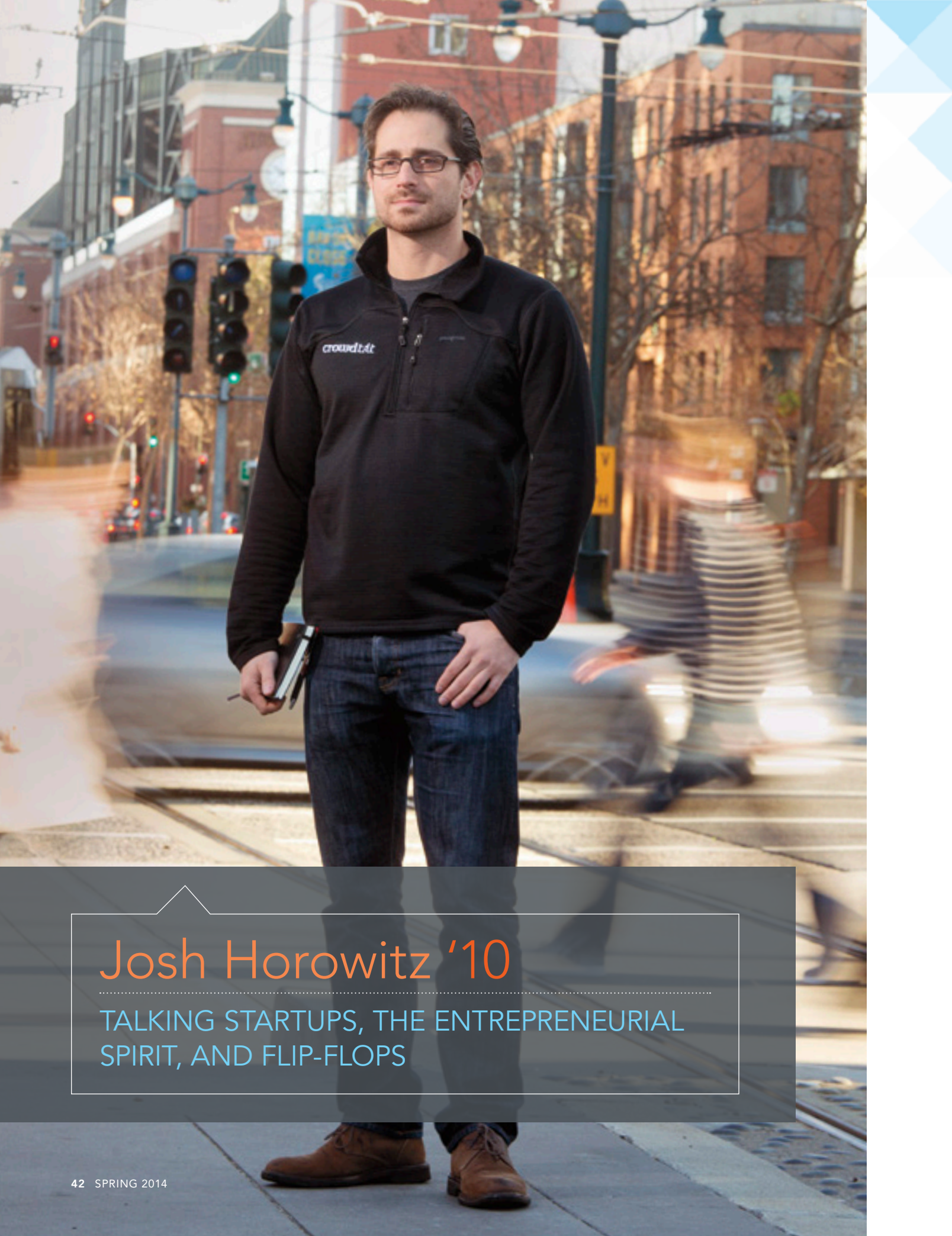
to provide incentives and rewards for employees."

Students troubleshoot and help Sheinbein and his team think through the legal issues. "The students are doing the heavy lifting," Ball says. "They do the research, lead the meetings, come up with drafts. The client is working with our student team to make sure language makes sense in both the legal documents and the information he presents to employees."

"Working in the clinic, and with Social Imprints in particular, has been an exciting opportunity to tackle a meaningful project from start to finish," says Ghiasi. "It has been the most valuable opportunity of my legal education."

Ball says there may also be follow-on projects, such as reviewing vendor contracts. Students receive six hours of credit for the clinic. Prerequisites include Business Associations and a demonstrated interest in transactional law. They also receive, as a side bonus, some terrific swag, and pride in knowing they have helped local residents remain in San Francisco by providing the jobs and compensation that city living requires.





# Josh Horowitz '10

TALKING STARTUPS, THE ENTREPRENEURIAL SPIRIT, AND FLIP-FLOPS

*Josh Horowitz '10 works as general counsel for San Francisco startup Crowdtilt, which provides online fundraising solutions for everything from a camping trip, to a mayoral campaign, to reward-based crowdfunding. After becoming an attorney in the Bay Area's booming tech scene, Horowitz worked on a startup of his own and also began giving back to UC Hastings by helping create the Institute for Innovation Law. We asked him about working in the startup scene and where UC Hastings fits into that world.*

**› How did you start out on this path?**

I came into law school wanting to be a private attorney servicing international transactions. It wasn't until I heard that UC Hastings started an intellectual property concentration that a longtime interest of mine around innovation and the startup industry was rekindled. I changed my plans immediately; I mean that second. I then completed the concentration in my third year, and took a number of venture capital law, corporate law, and entrepreneurship-related courses.

**› What inspired you to help start UC Hastings' Institute for Innovation Law?**

UC Hastings has a reputation for training attorneys who graduate ready to hit the ground running. But the school hadn't developed real-world experience opportunities for transactional law or startups. So in my third year of law school, I invested roughly 150 hours researching how to start and operate a transactional legal clinic for startups. Along the way, I crossed paths with Professor Robin Feldman, who was doing

something similar with life science companies. After sharing notes, we decided to work together to build out a transactional program for UC Hastings students. Our effort with the Law and Bioscience (LAB) Project grew into what is now the Institute for Innovation Law.

**› Tell us how you started working at Crowdtilt and what you do for it.**

After my first attempt at a startup failed, I launched my own legal practice, called EmCom Law. It stands for Emerging Company Law. Over time, I serviced a number of Y Combinator companies. Through a chance encounter, I met Crowdtilt. After working with both co-founders and various employees there, I was offered an in-house position, a seat on the rocket ship.

I view my role as enabling the company to grow as quickly as possible, while informing management of the legal and operational risks involved with their decisions. As we launch new or improved products, and enter new markets, I help keep the organization running compliantly and evolve its legal approaches.

**› How is the startup culture different?**

When I worked as a summer associate at a large firm, I wore a button-down shirt and slacks. I had a nice office, and I ate lunch at my desk. My colleagues were all attorneys, and you could ask them for help for free. The culture couldn't be more different at a startup.

At Crowdtilt, none of my colleagues is an attorney. When I have a legal question, I either research it on my own, refer to summarizing publications from firms, talk to colleagues, or pay for outside counsel. In terms of attire, I sit right next to our growth team, and I'm in jeans, a T-shirt, and sometimes flip-flops, just like them. I report to our CEO, who is in his 20s, like me, but work directly with all leaders at the company.

**› Do you think working in the startup world has allowed you to advance your career faster?**

People who work at a startup early in their career will get more exposure and experience than they would in a traditional corporate law firm. A startup exposes you to everything that is happening and gives you

management authority over it all. In a traditional corporate law firm, the type of work assigned to a new associate is sometimes important, but it can be repetitive.

**› What skills are important to the new breed of startup attorney?**

Relevant skills include management, negotiation, judgment, and financial literacy skills. Having a background relevant to the industry in which you are working can be seen as required or merely helpful, depending on your role on the legal team. Lastly, a critical factor involves attitude and character. Fundamentals include integrity, being positive, a problem-solving mentality, and being passionate about what you and your client do.



# class notes

NEWS ABOUT YOUR  
CLASSMATES AND  
COLLEAGUES

'13

**Monica Ault** is an Abascal fellow with the Drug Policy Alliance in Santa Fe, N.M. / **Clinton Chen** has joined the Federal Reserve Board in Washington, D.C., as an attorney in the Monetary and Consumer Affairs section. / **Chris Petroni** married his bride, Wendy, at Disney World, her "happiest place on earth." / **Alexandra Stupp** served as an independent observer of the military commission proceedings.



Alexandra Stupp '13

Alexandra was part of a team of observers sent by the National Institute for Military Justice, the ACLU, and other NGOs to watch pretrial hearings of Abd al-Nashiri, the senior al-Qaeda lieutenant alleged to be the mastermind behind the deadly suicide bombing of the USS Cole in Yemen in 2000. / **Kate Walsham** has been awarded the Tom Steel fellowship from the Pride Law Fund to work on transgender and LGBT issues in New Mexico, starting a legal arm for the Transgender Resource Center of New Mexico, in Albuquerque.

'12

**Andrew Rakestraw** has joined the U.S. State Department as a climate negotiator, working with Special Envoy Todd Stern. "If you had asked me to describe my dream job, this would be it."

'11

Portland attorney **Tim Crawley** has announced he'll run as a Republican for the U.S. Senate seat currently held by Sen. Jeff Merkley, D-Ore. He most recently served as a volunteer law clerk for Magistrate Judge Thomas Coffin in the U.S. District Court of Oregon.

/ **Jeremy Hesler** started work in September 2013 as a DOJ honors attorney in the Environmental and Natural Resources Division.

/ **Randy Omid** has been named firmwide co-chair of Morrison & Foerster's 3-D printing group. / **Torch Sathienmars** is an associate at Dannis Woliver Kelley in San Francisco. / **Amanda Stein** joined the firm of Richard, Watson & Gershon.

'10

**Carlos Becerra**, an attorney at Tredway Lumsdaine & Doyle, was elected deputy



Tim Crawley '11

co-president of the Southern California chapter of the Hispanic National Bar Association. / **Hani Ganji** left Clyde & Co, a London-based firm, to join Hanson Bridgett as a general litigation associate. / **Matt Haulk** is a construction and real estate attorney at Ragghianti Freitas in Marin County. He enjoys a very short commute from the Presidio.

'09

**Nicolas Martin** has been named a partner at Hake



Nicolas Martin '09

Law in San Francisco. Nicolas handles product liability, toxic torts, premises liability, construction defect, and other complex and catastrophic litigation matters, including trials and civil appeals.

## '08

**Jerome Pandell** attended the White House Youth Summit on health care law and the Patient Protection and Affordable Care Act. Jerome has worked for President Obama as a volunteer and fundraiser since 2008, raising \$250,000 for the president's re-election campaign in 2012.

## '07

**S. Ashar Ahmed** of Nossaman was named to the inaugural Lawyers of Color "Hot List." He is an associate in Nossaman's litigation department, focusing on the financial services industry. / **Jens Iverson** co-edited and co-authored a book called

*Jus Post Bellum: Mapping the Normative Foundations*, published by Oxford University Press. / **Jordan Koplowicz** writes: "I have switched careers and am now an application engineer at San Francisco International Airport. Although I am still a licensed attorney, I am no longer practicing law and am much happier as a Web developer." / **Megan Lucchesi** is a partner at Parker, Kern, Nard & Wenzel.

## '06

**Ollie Benn** writes: "I am happy to share that Firefly Health Innovations, the medical diagnostics company I co-founded two years ago, has received \$1.15 million in grants, including a very selective NIH award—a Phase II STTR grant. These funds will enable us to finalize a technology to massively improve the accuracy of tooth decay



Ollie Benn '06

diagnosis. Our technology, CaviFind, helps for parts of the teeth where dentists currently have no clinically useful way to identify cavities." / **Joseph Ferrucci** celebrated the two-year anniversary of his solo trusts and estates law practice in November 2013. His offices are located in San Francisco's Financial District. / **Diana Kruze** was named Barrister of the Year by the Bar Association of San Francisco. She was recently elected to



Micah Schwartzbach '06

serve on the board of the Barristers Club. / **Jonathan T. Runyan** was made a partner at Goodwin Procter. He is in the firm's business law department and a member of its technology companies group, where he focuses on the representation of emerging growth companies and venture capital firms, in San Francisco. / **Micah Schwartzbach** writes: "In 2013, I went to work for Nolo as an editor. Among the highlights of the job is



## Back to the East Bay

**Teddy Ky-Nam Kwon Miller '08** writes: "After five years in Washington, D.C., where I worked as a legislative aide for Congresswoman Barbara Lee, I got married to Bonnie Kwon. We had a baby boy in 2013 and moved back to the Bay Area this fall. I'm an associate at the public law and education firm Lozano Smith in Walnut Creek, joining fellow Vietnamese American and former ASUCH President **Steve Ngo '04** and a number of other UC Hastings alums. Thrilled to be back in the East Bay!"





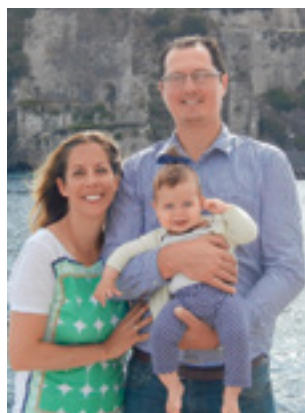
### Promoting Environmental Equity

**Vien Truong '06**, environmental equity director at the Greenlining Institute, was featured in the *San Francisco Chronicle* as one of its "Top Women Leaders in San Francisco." She spoke about growing up in a Southeast Asian family, the youngest of 11, and the only one to go to college. "When I first started as a lawyer, I didn't trust myself enough. I thought I had to look and sound a certain way. Now I know there's strength in me being exactly who I am."

the opportunity to author a commentary on crime and society. I feel fortunate to write and edit for a living, and to have the chance to make the law more accessible for everyday people."

### '05

**Darien Covelens** writes: "I moved into a new position in January 2013 as director, private equity, at MainLine Investment Partners in Philadelphia and New York



Gunter Mihaescu '05 with his wife, Tina, and daughter, Lucia

City. I am running a small expansion capital fund that makes investments in early stage companies." / **Matt Goldberg** is a deputy city attorney for the city of San Francisco. He litigates on behalf of San Francisco consumers and workers on the affirmative and complex litigation team. / **Christian Kemos** has been elevated to partner at his North Bay firm, Freitas McCarthy MacMahon & Keating. He continues to practice as a litigation counselor for individuals and mid- to small-size businesses dealing with commercial litigation, ADA defense, employment defense, and commercial lease disputes, as well as representing trustees and beneficiaries in trust contests. / **Mike Maffei** married a fellow assistant district attorney, Phoebe Eustis, in San Francisco at the Marines' Memorial Hotel. Mike

and Phoebe met at the San Francisco District Attorney's Office on Mike's first day of work in September 2010. Mike and Phoebe live in the Marina neighborhood in San Francisco. / **Gunter Mihaescu** writes: "In 2013, my wife, Tina, and I welcomed our daughter, Lucia, into this world. I've been working as a trial attorney at the Scranton Law Firm in Concord since 2011, representing plaintiffs in personal injury actions.



Christian Kemos '05

We reside in San Francisco."

/ **Monique Ngo-Bonnici** was made partner at Winston & Strawn, where she practices labor and employment law.

/ **Kristi Walton** was elected to the partnership of Davis Graham & Stubbs in Denver. She specializes in labor and employment law.

### '04

**Erin Belka** and her husband, Keith Sendziak, welcomed their third child, River, in May 2013. Erin is an associate at Hamberger and Weiss in Buffalo, N.Y.

/ After remarrying in November 2012, **Ory Sandel** and his wife, Tamar Brown, as well as daughters Talya and Gaby, are thrilled to announce the arrival of a baby boy, Eytan Sandel! Ory is still practicing in San Francisco with Idell & Seitel, a boutique entertainment law firm, focusing on litigation and intellectual property matters. / **Katie Scott** was promoted to partner at Dickstein Shapiro. She is in the firm's intellectual property group, handling patent and IP litigation in the biotech, medical device, and semiconductor fields. / **David Spector** has joined the Office of Colorado Governor John W. Hickenlooper as senior deputy legal counsel. Prior to joining the Governor's Office of Legal Counsel, David was a partner at Kaplan Kirsch &



**Brendan A. McShane '03**

Rockwell in Denver. David lives in Denver with his wife and two sons. / **Carolyn Toto** was elected partner at Pillsbury Winthrop Shaw Pittman. She practices intellectual property law in Los Angeles.

## '03

**Mark Madnick** has joined Prospect Medical Holdings as corporate counsel.

/ **Bradley R. Marsh** writes: "I changed firms to become a shareholder in Greenberg Traurig's San Francisco office and lead the West Coast's state and local tax group. I retired from the Larkspur City Council on December 11, 2013. The council named December 12, 2013, 'Brad Marsh Day' in the city of Larkspur to honor the service." / **Brendan A. McShane** was made a partner at Latham & Watkins.

Brendan is a member of the litigation department and specializes in antitrust, unfair competition, and

## IN MEMORIAM

**Tamara Lynn Loughre '03** passed away on Feb. 18, 2013. She was a civil rights attorney representing children with special needs.

**Grace Hoppin '98** died on Sept. 28, 2013, at age 45, after a courageous fight with cancer. Grace was an immigration attorney at Jackson & Hertogs and Berry Appleman & Leiden, among others.

**Bradley MacMillin '94** passed away on Oct. 4, 2013, after a 12-year battle with melanoma. Brad was a CPA, attorney, and CFO of a private equity firm. In addition to family, his loves were the Dodgers, the UCLA Bruins, and poker.

**Ben Aliza '81** passed away on Jan. 1, 2013, after a battle with brain cancer. He retired from the Federal Trade Commission in 1998.

**Arleigh Curtis Sawyer Jr. '81** passed away on Aug. 19, 2013, after a brief illness. He worked as a civil litigation attorney for 32 years.

**John Joseph Giovannone '75** died on Sept. 26, 2013, at age 63. He was a founding father, captain, and charter member of the Hastings Rugby Football Club. He practiced corporate and securities law for more than 30 years, most recently with Greenberg Traurig in Irvine.

**Richard P. Bronson Jr. '74** died on Sept. 26, 2013. He attended Town School, Hebron Academy, and Occidental College before coming to UC Hastings.

**Thomas R. Curry '70**, city attorney for the city of Piedmont, died on Oct. 12, 2013. He was described as a "quiet voice of reason" in land use, municipal law, litigation, and state Environmental Quality Act issues. He was with Burke, Williams & Sorensen in Oakland.

**Robert D. Marshall '69** died on April 6, 2013, after a valiant battle with cancer. He began his career in the California Attorney General's Office and excelled as a prosecutor. A highlight was watching his eldest son, Todd, argue before the U.S. Supreme Court.

**Charles Stone '57**, a former Stanislaus County Superior Court judge, died in December 2013 following complications from open-heart surgery. "Charlie was a prince of a man, a great judge," Mike Tozzi, retired executive officer of Stanislaus Superior Court, told the *Modesto Bee*. "He could pick a jury faster than most judges, and he was very proud of that."

**Mario Barsotti '55**, a retired Alameda County Superior Court judge, died on Sept. 6, 2013.





Stephanie Sperber '03, Sy Nazif '03, and their son, Henry

complex litigation. / In June 2013, **Josh Mintz** joined Dwell Media as its director of merchandising. Based in its New York office, he is helping to develop and execute its new e-commerce strategy as part of a larger digital transformation. Prior to this, Josh served in key merchandising roles for Design Within Reach and UncommonGoods, after starting his career in public finance law with Stradling Yocca and Pillsbury. "During my five years in San Francisco—surrounded by great retail and remarkable creatives, innovators, and thought leaders—I got an itch." In 2008, he changed industries while drawing inspiration and hope from the success of **Richard Thalheimer '74** as an esquired product-centric merchant. / **Stephanie Sperber** and **Sy Nazif** are eager for the arrival of their second child (a daughter this time) in 2014.

'02

**Pete Clancy** of Clancy & Diaz, an Oakland personal injury law firm, became a member of The National Trial Lawyers: Top 100 Trial Lawyers. / **Brian Eldridge** was included in the 2013 edition of *40 Illinois Attorneys Under Forty to Watch*, published by the *Chicago Daily Law Bulletin*.

/ **Justin Mayo** writes: "After six years as a labor negotiator and employee relations officer with the Human Resources office of the Administrative Office of the Courts (AOC), I have accepted a position as an education attorney with the AOC's Center for Judiciary Education and Research. I'll be assisting California's judicial officers in developing courses and continuing education opportunities for their peers statewide." / **Minh T. Nguyen** was re-elected to the Board of Governors for the Consumer Attorneys Association of Los Angeles.



Brian Eldridge '02



Minh T. Nguyen '02

He also serves on the UC Hastings Board of Governors and is president of the Los Angeles Trial Lawyers' Charities.

'01

**Ray Mueller** was selected as the new mayor of Menlo Park by the Menlo Park City Council. He previously served as vice mayor and was elected to the city council in 2012.

'00

**Gina Bertolini**, an attorney with roots in Michigan and experience at integrated health care systems, has been approved by the Board of Regents to be the next head of the University of Michigan's Health System Legal Office. Gina is a U-M associate vice president and deputy general counsel, a position reporting to the university's top attorney, with responsibility for advising the leaders of UMHS on legal matters.



David Lim '99

/ PDI has appointed molecular diagnostics industry veteran **John M. Climaco** to its board of directors. John co-founded Axial Biotech, a venture-backed molecular diagnostics company specializing in spine disorders, in 2003, and served as the president, chief executive officer, and board member until 2012. He currently serves as a director on the boards of Digirad and Perma-Fix Environmental Services. / **Jon Lycett** joined Paladin Law Group as senior counsel.

'99

**Tara Deukmedjian-Couture** practices civil litigation in Melbourne, Fla., with her husband and partner, Brent Couture. / **David Lim** was re-elected to the San Mateo City Council in November 2013. / **Laurel Thompson Paul** has worked as a judicial research attorney at the California Court of Appeal for the past 10 years. She



Laurel Thompson Paul '99

currently is assigned to Justice Jim Humes. Laurel is happily married to Grant Paul, the man she married over winter break when she was a 2L. They live in San Francisco, where they are raising two boys, Quincy (2003) and Archie (2006). In her spare time, Laurel enjoys running, baking, and taking her family to locations featured in *Sunset* magazine (aka "Sunset outings").

/ **James Robertson** writes: "I started a new firm in 2012, The Bravo Law Group, specializing in plaintiff

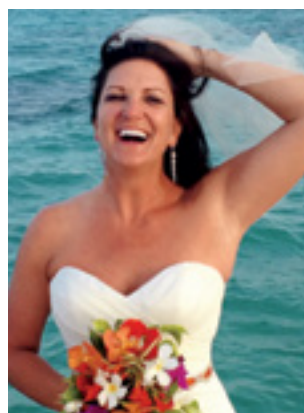


James Robertson '99

consumer protection claims and veterans' benefit claims against the Department of Veterans Affairs. San Diego remains my home base, but the firm's veterans' benefits practice will be nationwide. Oh, and I climbed Mount Whitney this summer with classmates **Nathan Ballard** and **Gregg Adam**."

'98

**Steve Kasher** writes: "I have owned a sightseeing tour business in Los Angeles for the past three years called LA Insider Tours. We have five tour guides and provide private tours of Los Angeles, Hollywood, Beverly Hills, and Santa Monica. We are ranked No. 3 on TripAdvisor of all tour companies in L.A." / **Melissa Krum** married John Dooher in Belize this past July. The couple met in the criminal courts of Alameda County—"a real-life Law & Order D.A./law enforcement couple."

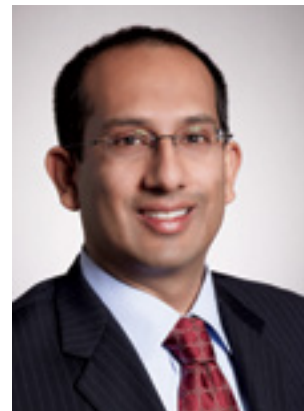


Melissa Krum '98

'97

**Scott Castro** is a partner with Jeffer Mangels Butler & Mitchell in San Francisco, specializing in land use and environmental law.

/ **Emi Gusukuma** writes: "I got engaged to the love of my life, Rakesh Singh, VP of communications at the Kaiser Family Foundation, in June 2013."



Sunil R. Kulkarni '96

'96

**Jeannie Branham** writes: "2014 marks my 10th year as in-house counsel for Starwood Hotels & Resorts Worldwide (and 16 years overall as in-house counsel in the hospitality industry), managing regulatory and legal compliance for global hotel and vacation ownership marketing and promotions, including social media and emerging digital/mobile platforms." / **Ruth Burdick**, former editor-in-chief of the *Hastings Constitutional Law Quarterly*, continues to work in the Appellate and Supreme Court Litigation Branch at the National Labor Relations Board in Washington, D.C., where she briefs and argues cases before the U.S. Court of Appeals. / **Steve Coopersmith** runs the Coopersmith Law Firm, a business litigation boutique in San Diego focusing on partnership and corporate disputes, executive-level employment matters, and

financial fraud. Steve was selected in both 2012 and 2013 as one of 10 "Top Attorneys" in the area of business litigation by the *San Diego Daily Transcript*, and was selected as a business litigation Super Lawyer for 2014. / **Rachel Erhlich** was named vice president and chief claims officer for CAMICO, the nation's largest CPA-focused program of insurance and risk management. / **Andrew Herman** has joined Miller & Chevalier as counsel. In 2005, he represented Major League Baseball before the House Government Reform Committee during inquiries into steroid use by baseball players. / **Sunil R. Kulkarni** writes: "On Aug. 29, 2013, I was appointed by Gov. Brown as a Superior Court judge in Santa Clara County. Apparently I am the first South Asian American state court judge in Northern California. I currently handle misdemeanor cases in San



Jose.” / **Carina M. Tan** has joined Sheppard Mullin as a partner in the firm’s intellectual property group, based in the firm’s Palo Alto office.

## '95

**Bradley Crawford** joined Chicago-based Vedder Price as a founding shareholder of the firm’s new San Francisco office. He continues his practice focusing on private placement, bank, and mezzanine financing transactions, including new deals and restructurings.

/ **Corey E. Taylor** has his own firm in Orange County, where he represents developers, property managers, and business owners in real estate and business disputes. He and his wife, Suzanne, are parents of two busy, wonderful boys: Caden, 7, and Griffin, 3. / **Joanna Madison Valencia** has been named general counsel of Local Infusions, producer of Brenne Whisky.

## '94

**Garo Hovannisian**, a partner at the Los Angeles insurance coverage law firm of Nelsen, Thompson, Pegue & Thornton, is entering his 18th year at the firm. He and his wife, Arsineh, have three children: Vahan, 12; Sose, 9; and Mara, 4. / **Meredith Richardson** writes: “In addition to my conflict management

business (mediation, conflict coaching, and training), I am now creating retreats.”

## '93

**Susanne Aronowitz** was on the faculty of NALP’s Newer Professionals Forum in February in Long Beach. She also spoke on a panel, From Vet to Law Student to Lawyer: How to Recruit, Counsel, and Employ Military Veterans, at the NALP Annual Education Conference in Seattle in April. / **Maria Ayerdi-Kaplan**, executive director of the Transbay Joint Powers Authority, was inducted into the Lambda Alpha International Honorary Society for the Advancement of Land Economics. She was honored for her accomplishment in securing more than \$2 billion in funding to bring the Transbay Transit Center Project, now under construction, to fruition.

/ **Jennifer Granick**, director



Susanne Aronowitz '93



Mario Andrews '92

of civil liberties at the Stanford Center for Internet and Society, is writing a book on the NSA. / **Steven Hamilton** was elected partner at Pillsbury Winthrop Shaw Pittman. He practices real estate law in San Diego.

## '92

**John M. Andersen**, a certified specialist in estate planning, probate, and trust law, has joined Ferguson Case Orr Paterson as a partner.

/ **Mario Andrews** has been in private practice in Oakland for eight years, after eight years in public service as an assistant district attorney in San Francisco. He previously was a police officer for the city of Berkeley and later served on Oakland’s Citizens’ Police Review Board. / **Aaron Booth** was invited to join the prestigious Claims Litigation and Management Alliance (CLM), a nonpartisan alliance of insurance companies, corporations, corporate counsel, litigation

and risk managers, claims professionals, and attorneys.

/ **Ann Grimaldi** writes: “I am pleased to announce the opening of my San Francisco law firm, Grimaldi Law Offices. I will continue my established chemical and product law practice, providing strategic legal services to businesses facing diverse regulatory challenges.” / **Steve Pearl** was recognized as one of 10 Rising Stars in the *Daily Journal’s* annual list of top neutrals in California. He is a full-time mediator with ADR Services.

## '91

**Pamela Fulmer** of Novak Druce Connolly Bove & Quigg was recently named among the “Top 250 Women in IP” by *Managing Intellectual Property* magazine. She serves on the board of directors of the Bar Association of San Francisco.

/ **John D. Harkrider** was lead global antitrust counsel for Thermo Fisher in its \$13.5 billion acquisition of Life Technologies, which required filings and approval before the FTC, the EC, and China. He also negotiated the Standard Essential Patent decree between Google and the FTC, for which he was named Litigator of the Week by the *American Lawyer*.

/ **Theresa Muley** took first place at the 2013 Bench and



Shannon Underwood '90

Bar Art Show, sponsored by the California Bar Annual Meeting, in the division of representational oil and acrylic paintings, as well as honorable mention in the same category. / **Ann Park** has been a deputy district attorney for the past 20 years. She recently announced her intention to run for judgeship in Los Angeles County Superior Court in June 2014. / **Greg Zlotnick** writes: "In 2013, I moved to Carmichael, near Sacramento, and started a new gig with the San Luis & Delta-Mendota Water Authority. So, still doing the water stuff and running into Professor Brian Gray every so often."

## '90

**Eduardo Angeles**, a senior assistant city attorney in Los Angeles, was named to the California Board of Vocational Nursing and Psychiatric Technicians by Gov. Jerry Brown.

## / Shannon Underwood

continues to work as a private commercial real estate developer in western Washington, specializing in industrial manufacturing and warehousing facilities. "It is more interesting than it sounds."

## '89

**Todd Calvin** has joined Nickelodeon/Viacom as the vice president of business and legal affairs, where he oversees the development and production of live-action programming for the network. Prior to this move, he held positions with the Walt Disney Company, Walt Disney Television Animation, and the Disney Channel. / **George Kuney** is a professor of law at the University of Tennessee College of Law, where he directs the Center for Entrepreneurial Law, the business law program. He and his wife, Donna Looper, have recently published a new book, *A Civil Matter: A Guide to Civil Procedure and Litigation*, his 16th title since joining the faculty in 2000.

/ **Eve Felitti Lynch** writes: "After practicing law for nine years, I took time off before changing gears entirely and entering the world of food publishing. I am now a freelance proofreader and copy editor of cookbooks, as well as a recipe tester."



George Kuney '89

## '87

**Juan J. Dominguez** was named 2013 Latino Lawyer of the Year by the Hispanic National Bar Association.

/ **Karen Frank** of Coblenz, Patch, Duffy & Bass was named among the "Top 250 Women in IP" by *Managing Intellectual Property* magazine.

## '86

President Obama has nominated San Diego Superior Court Judge **Cynthia A. Bashant** to the U.S. District Court for the Southern District of California. Cynthia has served on the San Diego Superior Court since 2000.

/ **Mark Coon** has been appointed city attorney for Concord, Calif. He works with senior assistant city attorneys **Susanne Brown '97** and **Margaret Kotzebue '90**. / In August 2013, President Obama appointed **Beth McGarry** to the position of chief of staff and senior counsel to the assistant attorney general for the U.S. Department of Justice, Office of Justice Programs. Previously, she served as an assistant U.S. attorney

## SEND US YOUR CLASS NOTES

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> [classnotes@uchastings.edu](mailto:classnotes@uchastings.edu)





### Adviser Par Excellence

**Nanci Clarence '85**, former BASF president and a partner at Clarence Dyer & Cohen, has been selected to represent the Ninth Circuit as a voting member of the Practitioners Advisory Group of the U.S. Sentencing Commission. Nanci was also reappointed as chair of the American College of Trial Lawyers' Federal Criminal Procedure Committee for 2013–14. She has served on Sen. Barbara Boxer's Judicial Selection Committee as well as advisory councils for three United States attorneys.

and first assistant at the U.S. Attorney's Office for the Northern District of California and a deputy assistant attorney general.

/ **Bob Yates** retired from the practice of law on his 50th birthday to dedicate all of his time to community service in Boulder, Colo. He leads a number of civic and nonprofit boards, and his current principal project is building a new history, science, and children's museum for the Boulder community.

### '85

San Francisco Public Defender **Jeff Adachi** was honored with the annual Access to Justice award from the Lawyers' Club of San Francisco on Oct. 29, 2013, at the group's 66th Annual California Supreme Court Luncheon. / **Teresa M. Caffese** of the Law Office of Teresa Caffese was elected to the Bar Association of San

Francisco board of directors.

/ In November 2013, **David Frank** received the Attorney General's Award for Distinguished Service for his work in the U.S. Department of Justice's investigation of GlaxoSmithKline, which resulted in a \$3 billion criminal and civil resolution, the largest health care fraud settlement in U.S. history.

/ **Barbara Rowland** has joined Post & Schell as a principal in its internal investigations and white-collar defense practice group. / **Marc Rubinstein** has been group general counsel at Asia Pacific Land since 2011. Asia Pacific Land is a privately held Asia-based real estate investor and asset manager with primary operations in Japan, China, and Taiwan.

/ **Thomas Ruthenberg** writes: "I am in Tokyo for the second time, this time as Asia counsel for a French software company. Though

not a household name, Dassault Systemes is the leader in 3-D design software for the aero and automotive industries, and among the top 15 or so largest software companies globally. Chances are the car you own and any airplane you've flown in were designed using our software, not to mention a whole range of other industrial and consumer products." / **Wendy Tucker** was recognized as a Woman of Achievement by California Women Lawyers. Wendy was honored during the association's 39th Annual Dinner and Silent Auction at the Fairmont Hotel in San Jose on Oct. 10, 2013. / **Fram Virjee** retired this year from the partnership of O'Melveny & Myers, where he had been a labor and employment lawyer since 1985. In January 2014, he joined California State University as executive vice chancellor and general counsel. / Judge **Erica Yew**

has been elected the chair of the California Commission on Judicial Performance. She was appointed to the CJP, an independent state agency, in December 2010 by the California Supreme Court. The CJP investigates complaints against California bench officers and disciplines bench officers for misconduct.

### '84

After 22 years at Baker & McKenzie, 17 of those years in its Tokyo office, then six years as general counsel at GE Capital Japan, AXA Life Japan, and AXA Rosenberg, **John Kakinuki** is back in the Bay Area, where he has formed Kakinuki Law Office, in San Rafael. The firm focuses on Asian intellectual property and commercial matters, with a balance of American and other non-Asian clients having matters in Asia, and Asian clients having matters in the United States. He also is a captain in the State Military Reserve and serves as officer in charge of Team Alpha of its Trial Defense Service, the Northern California appellate defense unit for the California Army National Guard, focusing on appeals from courts-martial.

/ Judge **Carla McMichael** is a federal administrative law judge for the Social Security Administration, Office of Disability Adjudication and

Review, in Augusta, Ga. She enjoys spending time with her two daughters and traveling. / **Scott Sobel** writes: "I've been in Los Angeles since 1989, raising a family and still practicing. My wife, Julianne, is a neuropsychologist. Our kids are 23, 21 (in local colleges), and 15. I've had a solo civil litigation practice since 2000. I serve as a judge pro tem for the Los Angeles Superior Court, as well as a board member at Beth Jacob Congregation of Beverly Hills, and a Boy Scout leader in Troop 360. My 15-year-old is working toward Eagle Scout."

### '83

**Bernard Knapp** retired from the Contra Costa County Office of the County Counsel in 2009 and is now pursuing his lifelong interests in music and painting. / **Larry Lowe** has joined Artemis

Internet as director of legal affairs. Artemis is an Internet security company in San Francisco that will be offering a new top-level domain, called .secure. Larry had previously been in the Apple law department for more than 17 years. / **Ellen McKissock** was named to the Executive Committee for the Trusts & Estates Section of the State Bar, effective October 2013. On Dec. 11, 2013, she was also installed as the president of the board of trustees of the Silicon Valley Bar Association, the local bar association that serves estate and trust attorneys.

### '82

**William "Bill" Hancock** is the principal of the California Appellate Law Group, a boutique firm specializing in California and Ninth Circuit civil appeals. He has been named to both Best Lawyers



Lee Pliscou '82

and Super Lawyers for Northern California.

/ **Paul Herbert** was appointed by Gov. Jerry Brown to the Alameda County Superior Court. / The National Asian Pacific American Bar Association (NAPABA) honored Lim Ruger with its 2013 Law Firm Diversity Award at its 25th Anniversary Convention Gala in Kansas City, Mo., on Nov. 9, 2013, before 1,200 attendees. Lim Ruger received this award for its activism in promoting,

recognizing the promise, and raising the influence of APA lawyers. Founding partner **John Lim** accepted the award. / **Lee Pliscou** writes: "After many years with California Rural Legal Assistance, I am now with Micronesian Legal Services, based in Saipan." / **Neal Robb** writes: "Thirty-one years at the same firm, Keesal, Young & Logan in Los Angeles, defending brokerage firms, investment advisers, and other financial institutions. But every day brings something new."

### '81

ALRP immigration attorney **Ana Montano** received the 2013 Crisálida Award in El Salvador from that nation's Attorney General for the Defense of Human Rights, LGBTI Division. This award is in recognition of her extensive *pro bono* work on behalf of the LGBTI population in El Salvador.



### Wheels of Justice

**Debra Bogaards '81** writes: "My daughter, Danielle Bogaards, is in her first year at UC Hastings and made the UC Hastings Negotiation Team. She sat at counsel's table with me, running the PowerPoint, during a two-week trial in Marin before she started law school. That was an incredible mother-daughter experience! We moved our Bogaards Davis office to the beautiful and historic Jackson Square district. I have a trial practice that includes plaintiff's personal injury and elder abuse. I am expanding to include bicycle law, as I am an avid weekend cyclist. This past year, I participated in two century rides in Big Sur. With my new Bianchi racing bike, I hope to do more rides. My family just surprised me with a UC Hastings cycling kit, so if any alums want to ride on the weekend, just call me."





### State Bar Breakthrough

As counsel for the State Bar of California, **James Wagstaffe '80** was successful in persuading the California Supreme Court to admit undocumented immigrant Sergio Garcia as a member of the state bar. James writes: "Becoming a lawyer should be based on the content of one's character and not by characteristics of race, religion, national ancestry, or immigration status."

/ **Matt Thompson** was named in *Variety's* annual "Dealmakers Impact Report" for 2013. He represented Relativity Media in its Ultimates facility with One West Bank.

### '80

**John Lande**, the Isidor Loeb Professor at the University of Missouri School of Law, was named a fellow of Educating Tomorrow's Lawyers, a project of the Institute for the Advancement

of the American Legal System at the University of Denver. / **Sally Marsh** was honored by the Society of Corporate Compliance and Ethics for her efforts in helping the group develop internationally. She is a director at Drummond March & Co. in London.

/ **Tom Matsuda** was named interim executive director of Hawaii Health Connector. Prior to joining Hawaii Health Connector, Matsuda was ACA implementation

manager with the Office of the Governor.

### '79

**Julie Fox Bradshaw** was appointed to the Los Angeles Superior Court in May 2013.

/ **Craig Diamond** writes: "Diamond Baker Mitchell, nestled in the Sierra foothills, continues to provide litigation services in California, Washington, and New York. Still working waay too much and way past my anticipated retirement date. But when I'm not, six acres, four horses, and three dogs keep us busy." /

**David Humiston**, a partner with Sedgwick, was named co-chair of the firm's Inclusion and Diversity Committee. David is based in Los Angeles and co-chairs the firm's health care practice group. / **R. Steven Lapham** was appointed by Gov. Jerry Brown to the Superior Court bench in Sacramento County.

/ **Mark Steiner** is co-chair of the trademark and copyright practice group at Duane Morris in San Francisco.

### '78

**William Cahill**, president of Calfox, was recently named to the board of trustees of University of Redlands in Redlands, Calif. / **Jennifer L. Keller** of Keller Rackauckas has been associated as co-counsel with Mark Geragos of Geragos & Geragos for the retrial of *Ischemia Research Foundation v. Pfizer* in Santa Clara County. The jury trial commences on April 28. /

**Gail Mitchell** continues her solo family law litigation and mediation practice in Berkeley and was honored to be a 2013 Super Lawyer. Spouse Kenn Kovitz is the senior vice president of sales and business development at World Trade Press in Petaluma. While maintaining a home in Marin County, they look forward to



Sally Marsh '80



David Humiston '79



Cathy Moran '78

spending more time sipping Malbec and enjoying the view of the spectacular Andes from the veranda of their vacation/rental home in Mendoza, Argentina. / **Cathy Moran** writes: "My blog for new bankruptcy lawyers, BankruptcyMastery.com, was selected as one of the top 100 blogs for 2013 by the ABA. I continue to practice bankruptcy in Mountain View and co-edit a personal finance site, ConsumerLedger.com. I'm enjoying an empty nest and a copious kitchen garden." / **Bill Richardson** retired from the practice of federal income tax law and is now a professor of the practice of law at William & Mary Law School.

## '77

**Harrison Karr**, who has been working for the U.S. EPA for more than 20 years, has taken a one-year assignment working for the Navajo Nation Department of Justice in Window Rock, Ariz. He is assigned to enforce environmental laws for the cleanup of contamination from past uranium mining and processing in Navajo Indian Country.

## '76

Oxnard attorney **Richard L. Francis** was named to the 15-member governing board of Ventura County's

Community Action Agency. Richard has served on the Ventura City Council and served two years as Ventura's mayor. / Judge **George Hernandez** has been assigned to preside over one of the two complex litigation departments in Alameda Superior Court. / **W. Robert "Bob" Lesh** was awarded the Norby Award for 2013, given by the Family Law Judges of San Diego County annually to a family law attorney who has significantly contributed to the family law community. He is only the fourth family law attorney to receive both the Norby and the Mike Shea Chair awards since the Norby's inception 27 years ago.

## '75

**Ida Abbott** continues her consulting practice. Her new book, *Sponsoring Women: What Men Need to Know*,



Michael Tucevich '74 and his daughter, Morgan

was published in January. / Justice **James R. Lambden**, retired from the California Court of Appeal, First Appellate District, received the Benjamin Aranda III Access to Justice Award from the State Bar of California, the California Judges Association, the California Commission on Access to Justice, and the Judicial Counsel. / **Basil Plastiras** writes: "My daughter, **Selene Plastiras '13**, was sworn in as the

newest lawyer in the family. She had worked as an extern for SF Superior Court Judge Robertson her last semester, who did the honors."

## '74

Former Piedmont Mayor **Michael Bruck** was inducted as the 105th president of the Rotary Club of Oakland. An attorney and longtime civic leader, he has been a member of the Oakland service club for 32 years. / **Rick Derevan** was awarded the Orange County Bar Association's Presiding Justice David G. Sills Award for Appellate Excellence. The award is given annually to a lawyer or an appellate justice. Rick, who practices appellate law at the Costa Mesa office of Snell & Wilmer, is the first lawyer to receive the award. / **Ann Ravel** was elected vice chair of the Federal Election Commission for 2014. She was nominated by President



## Publishing and Pedaling

**Jim Cox '69** writes: "I am still teaching full-time at Duke and just published the seventh edition of *Securities Regulations* (with Langevoort and Hillman), and forthcoming is the 11th edition of *Corporations and Other Business Associations* (with Eisenberg). Bonnie and I gathered 23 friends last summer for a one-week bike trip along the Mosel. It was a blast, and the wine and beer weren't bad, either."



Obama and confirmed by the U.S. Senate in 2013. / U.S. Administrative Law Judge **Michael Tucevich** writes from Phoenix: “My 18-year-old daughter is off to college in the fall. The dreaded empty nest looms. Otherwise, life is good.”

### '73

**Christine Helwick**, most recently general counsel and secretary for the California State University system and former managing university counsel for the University of California system, has joined Hirschfeld Kraemer as of counsel and a member of its higher education law practice.

### '72

**JohnMichael O'Connor** has been appointed to the 2013–14 Santa Clara County Civil Grand Jury. “After 40 years of civil litigation, it’s time to step back, serve as an

ADR neutral, and do a little public service.”

### '71

**James R. “Jim” Arnold** was appointed as a contributing editor of *Trends*, the newsletter of the ABA Section of Environment, Energy, and Resources. Jim was re-elected a member of the Executive Committee of the Environmental Law Section of the Bar Association of San Francisco and as secretary and treasurer of CORE Environmental, a nonprofit that promotes funding for cleanups for clean water for Californians.

/ **Dennis Coupe** writes that he is “still working on a mediocre version of the Great American novel.” / **Mike DeSilva** is associate general counsel, legal and commercial services, for Newmont Mining Corporation in



James R. “Jim” Arnold '71

Greenwood Village, Colo. Mike and his wife, Rita, live in Highlands Ranch, Colo. / The *Fresno County Bar Bulletin* recognized the 130th anniversary of the Shepard, Shepard, and Janian law firm in its December 2013 issue. **E.E. Shepard** hung his shingle for the practice of law in Selma, Calif., on Dec. 4, 1883, following his graduation from UC Hastings. His grandson, **John E. Shepard '48**, practiced with his

father, Chester, and the firm now continues with Jeff S. Shepard, E.E.’s great-grandson, and **Paulette Janian '71**.

### '70

**Deborah Judith Wiener** writes: “You may remember me as Deborah Peyton. I retired as a shareholder from San Francisco law firm Trucker Huss. There I worked with union-related health and pension plans along with classmate **Charlie Storke** and other UC Hastings alumni. Early in my career, I was an attorney with the United Farmworkers of America, AFL-CIO. I look back at my work developing what is now called the Legal Education Opportunity Program (LEOP) as my most fulfilling time while at UC Hastings.”



### Bruce D. Varner '62 Chairs UC Regents Board

**Bruce D. Varner '62** was named chairman of the board of the UC Regents. He is the founding partner of Varner & Brandt, practicing in the areas of general business, corporate, and transactional law. Bruce is active in many civic and volunteer associations, including the President’s Advancement Council, California State University, San Bernardino; member of the San Bernardino County Sheriff’s Council; past member and chairman of the board of directors of the Inland Empire Economic Partnership; and member of the University of California, Riverside Foundation board of trustees. Bruce was appointed in 2006 by then-Gov. Arnold Schwarzenegger to a 12-year term on the Board of Regents.



### Special Recognition for Honorary Alumna Cecilia Blackfield

Educator and philanthropist **Cecilia Blackfield**, who served on the UC Hastings Board of Directors, was honored by Palama Settlement at the community center's inaugural gala on Nov. 9, 2013. Cecilia, the widow of **William Blackfield '38**, who also served on the UC Hastings board, is beloved for her dedication to Hawaii's parks. She and her husband founded numerous scholarships for high school and college students in honor of their son, Leland, as well as the William Blackfield Scholarship fund at UC Hastings. She was named an honorary alumna in 1999. She is an avid swimmer, can be found at her local YMCA five days a week, and is well known for her interest in orchids and her beautiful greenhouse.

**'67**

**William "Bill" J. Cruzen** writes:

"After 46 years of practice with the law firm of Karr Tuttle Campbell (Seattle), I am cutting back to of counsel status and resigning as the chair of the tax, trusts, and estates department of the firm. With my new status, I will work remotely from our homes in Palm Springs and Idyllwild, Calif." / **Gordon McClintock** reports he is "fully retired and enjoying life in Fort Collins, Colo." / **Ann**



Guy O. Kornblum '66

**Rutherford** writes: "I have been retired from the Butte Superior Court since January 2001. I have been sitting on assignment part-time. In June 2010, I married Justice Norman Epstein, PJ of Div. 4 of the 2nd DCA. My permanent residence is in Chico, but I am in LA most of the time. Well, that is where my love is! Life is good!"

**'66**

**Guy O. Kornblum** has merged his San Francisco-based civil litigation firm, Guy Kornblum & Associates, with Santa Rosa's Cochran & Erickson to form Kornblum, Cochran, Erickson & Harbison. The new firm will maintain its present offices in San Francisco and Santa Rosa.

**'64**

**Paul Alvarado** writes: "I recently attended a

convention in Orlando, Fla., and afterward visited my son, Robert (U.S. Naval Academy '11), who is stationed at Kings Bay Naval Submarine Base in Georgia, in between deployments on the Wyoming, a nuclear submarine. He commutes from Fernandina Beach, Fla." / **Joseph Cotchett** won a \$1.1 billion award against three paint companies liable for exposing children to lead. The funds will be used to remove lead in California homes. He also represents the city of San Jose in its bid to lure the Oakland Athletics to San Jose. / **Fritz Duda** served on the board of trustees at the University of Notre Dame and chaired its Campus Planning Committee. He recently was named a trustee emeritus. Fritz continues in the real estate development business in Dallas.

**'62**

**Terry Dempsey** writes: "Still living in New Ulm, Minn. Waiting for the reunion for UC Hastings grads in Minnesota to have a meeting and review good times at UC Hastings. Working part-time as a District Court judge and serving on the MMA (state boxing board) and Minnesota Legislative Society as a board member."

**'58**

The state Senate gave final legislative approval to a resolution renaming the western span of the Bay Bridge in honor of former San Francisco Mayor and State Assembly Speaker **Willie L. Brown Jr.**





# THINKER



# DOER

Benjamin L. Bartlett, 3L



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MADE IN SAN FRANCISCO. READY FOR THE WORLD.

There's pride in her voice when **Nancy Miller '78** says, "I always wanted to be a lawyer, and I always wanted to go to UC Hastings."

Her late father, **George Scott Miller '49**, had a private practice in Whittier, Calif., and planted the seeds of her ambition when she was just a young girl. At a time when women were the exception among law students, he told her she "would be a great lawyer" and inspired her with tales of how he had landed at UC Hastings after World War II, and fallen happily under the positive influence of Dean David E. Snodgrass, founder of the legendary 65 Club.

Snodgrass made his mark in bringing that eminent group of scholars and jurists to UC Hastings, but Miller knows of another of the dean's effective recruiting efforts: encouraging ex-service members to apply to his law school. Miller's father, the son of a Canadian provincial Supreme Court justice, had served in the Canadian navy, attended UCLA on an ice hockey scholarship, married her Californian mom, and become a U.S. citizen. Says Miller, "My dad always felt that coming to UC Hastings was a real opportunity."

Three decades later, Miller had the good fortune to be among the students studying under 65 Club faculty. She also recalls that UC Hastings was on the forefront of accepting women and minority students. While at UC Hastings,

## THREE GENERATIONS OF STELLAR GRADUATES HAVE UC HASTINGS IN THEIR GENES



Nancy Miller '78 and her son and co-worker, Stuart Thompson '12.

Miller worked with faculty and the career office to help place women and minority graduates. She has gone on to enjoy a successful private practice, as principal in her Sacramento firm of Miller & Owen, which focuses on public agency law. She also serves as chair of Sen. Dianne Feinstein's panel to select federal judges for the Northern District.

"UC Hastings gave me a great start," Miller says, pinpointing skills she learned in law school that have easily translated to policy issues, which are her specialty—"breaking down a problem to its essence, figuring out what

each side wants and what makes the most sense, thinking critically, being articulate on your feet."

Which is precisely the sort of expertise she now has the pleasure of passing along to her son, **Stuart Thompson '12**, who, after earning his UC Hastings degree, joined her firm as an associate and has since worked with her on several cases.

Like his mother and grandfather before him, Thompson values his UC Hastings training and his family's deep connections to their alma mater. "We love UC Hastings," Thompson says. "It really is special to be part of that legacy."

## Investing in Communities

A GENEROUS GIFT FROM MARVIN SUSSMAN '50 HELPS STUDENTS LIKE 3L CHAU TRUONG REALIZE THEIR DREAMS

When **Marvin Sussman '50** came to UC Hastings in 1948, a fresh veteran of World War II, classes were held at a building on the corner of Van Ness Avenue and McAllister. "The campus was the corner bar," Sussman recalls.

It was a time of great promise, for the college, the country, and Sussman. After graduation, he finished his studies at UC Berkeley and then got a job practicing corporate law with a Wall Street firm. Decades later, he transitioned into trusts and estates, retiring just three years ago, at the age of 83.

A longtime UC Hastings Foundation board member and now an honorary trustee, Sussman has always supported the college. In 2007, he increased his commitment, donating an IRA that funds the Marvin Sussman Scholarship Fund, to which his niece and nephew, Barbara O'Donnell and Donald Berhang, have also contributed. His family also funded the first UC Hastings seminar room and a study room in the library.

Since then, Sussman's gift has supported four students at UC Hastings, including **3L Chau Truong**.



3L Chau Truong:  
Paying it forward.

Her parents emigrated from Vietnam and settled in Orange County, which has the largest concentration of Vietnamese Americans in the country.

Truong's family struggled to assimilate, as did others. "Growing up, I thought I was one of the luckier ones. I made it. Not everyone did. I want to help by being a public defender, and if I can do that in my own community, I can pay it forward."

Truong has already worked at the California Appellate Project and in the Alameda and Orange County public defender offices. She also completed externships with Justice **Nathan Mihara '75** of the Sixth District Court of Appeal and the Hall of Justice in Santa Clara County. She is finishing her education with a stint in the Criminal Practice Clinic. She has also served as an editor on two law journals and is active in

diversity outreach efforts through the Vietnamese American Law Society and other groups.

"I know what I'm getting into," she says. "All my experiences here have confirmed my path. I appreciate that someone is investing in me and my community."

Sussman and Truong express the same appreciation for their legal training. "I really appreciate the education I received at UC Hastings, particularly from the 65 Club. It gave me the background to enjoy my legal practice for many years," Sussman says. "I'm glad to know this scholarship helps those who might not otherwise be able to continue their legal education."

To discuss how to donate an IRA or other retirement funds to UC Hastings, contact Laura Jackson at [jacksonl@uchastings.edu](mailto:jacksonl@uchastings.edu), or call 415.565.4621.





Willie L. Brown Jr. '58 (above) receives an award at the 2013 Honors Gala. Below, from left: Honorees Professor Roger C. Park and Simona Agnolucci '06, Chancellor & Dean Frank H. Wu, and Brown.



## UC HASTINGS HONORS WILLIE L. BROWN JR. '58

“UC Hastings was frankly my salvation. When I graduated from San Francisco State, there were no black police officers or firefighters. San Francisco had not yet welcomed racial minorities to be full participants. But UC Hastings was a place that gave everybody the opportunity. So it was the people's law school.”

—Willie L. Brown Jr. '58, 2013 Alumnus of the Year, UC Hastings Honors Gala

Brown was honored at the 2013 Honors Gala, Oct. 11, 2013, at the St. Regis Hotel. More than 400 alumni and members of the legal community attended.





*"The students give back, yes, but they are also building a network of connections. And who knows what great opportunities these connections could turn into."*

*—Annual Giving Manager Robin Drysdale*

## Student Volunteers Forge Connections With Alumni

Whether it's writing thank-you notes or helping plant vegetables in the Tenderloin People's Garden, UC Hastings' newest alumni program gives students an opportunity to become further connected with the community and do good in the wider world.

Participants in UC Hastings' Student Alumni Ambassador Program are encouraged to volunteer in the community and take a proactive role in raising funds for the programs they care most about at the school. According to Annual Giving Manager Robin Drysdale, these alumni ambassadors "want to do good things."

One of their first efforts came on National Philanthropy Day, Nov. 11, 2013. To help UC Hastings express its gratitude to its donors, students wrote personalized notes to donors to thank them for their support. Students also volunteered in the Tenderloin People's Garden. So far, the program has enlisted about 100 volunteer ambassadors.

"Our program's goal is to create a strong community between students and alumni," Drysdale says. "The students give back, yes, but they are also building a network of connections. And who knows what great opportunities these connections could turn into."

## EASING BAR EXAM STRESS

UC Hastings alumni prove that there is such a thing as a free lunch

For many students, studying for and taking the bar exam are the most stressful parts of finishing law school. Thanks to a new program, at least those students have one less thing to worry about: their lunch.

UC Hastings now provides free lunches to its students taking the bar exam. "The box lunch program clearly demonstrates how UC Hastings is taking care of its students, even after they have graduated," says **Felix Woo '99**, who has supported the program financially. "Of course your school wants you to do well, but providing lunch conveys that the school is looking out for you on one of the most stressful days of your professional career."

The first free meals were offered in 2013 to 130 former students at the test site in Oakland. Rupa Bhandari, director of student services, hopes to expand the program to more Bay Area locations.

Expansion will depend on additional gifts from alumni, faculty, and staff. [To learn how you can support this program, contact Laura Jackson at \[jacksonl@uchastings.edu\]\(mailto:jacksonl@uchastings.edu\).](#)



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EDUCATION POSSIBLE  
THROUGH PLANNED GIVING.**



Planned giving involves providing a future gift through your personal financial and estate plans. This can be anything from a simple bequest to a charitable gift annuity to naming UC Hastings as the beneficiary of your retirement savings.

Your gift will truly make a difference to the future of this great law school.

If you would like assistance planning your donation, contact Laura Jackson at 415.565.4621 or visit [uchastings.plannedgiving.org](http://uchastings.plannedgiving.org).

A **PLANNED GIFT** MAKES  
ALL THE **DIFFERENCE**

“Planned giving is a way for people to make the gift they wish they could.”

—Aviva Shiff Bodecker '78, planned giving consultant



## 2013 REUNION DONORS BY CLASS YEAR

More than 300 alumni came together on Saturday, Oct. 12, 2013, to celebrate their reunions. We thank the alumni listed below for donating to their class campaigns.

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\$1,000–\$2,499

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Up to \$999

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## 2013 UC HASTINGS CHALLENGE DONORS BY TEAM

The UC Hastings Challenge brings together diverse groups of alumni who collaborate by making gifts or pledges that support the law school and its students. Any law firm, corporate sector, or public sector law department with five or more UC Hastings graduates is eligible to participate. Teams get special recognition when the percentage of alumni who donate reaches platinum (100%), gold (75%), or silver (50%).

UC Hastings is grateful to the following teams and alumni for their generous support in 2013.

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Twitter's relocation to Mid-Market helped to catalyze the area's revitalization.

# MID-MARKET'S

As tech companies and housing high-rises flood the once-neglected corridor, UC Hastings' neighborhood is seeing a long-awaited renaissance

# Makeover



In 1953, when UC Hastings moved to its current McAllister Street location, the surrounding Tenderloin and Mid-Market areas were home to thousands of middle-class workers. The neighborhood's single-resident-occupancy housing also served a large population of retired seamen and naval personnel attracted by San Francisco's maritime legacy. But subsequent decades of neglect, drug and alcohol abuse, and social tumult turned the neighborhood into a bleak, crime-ridden pocket surrounded by wealth and development. Its blight and squalor seemed irreversible.

Today, however, the skyline above the Mid-Market corridor is crowded with signs of change. Cranes loom over sleek new office towers and apartment buildings that will soon house tech workers and others drawn to central Market Street.

"After many false starts, this area is poised for revitalization, and UC Hastings is in the middle of it," says the college's CFO, David Seward, who serves on the boards of several

neighborhood organizations. While UC Hastings has always been active with Tenderloin nonprofits and social enterprises, the college has a new neighborhood focus: As tech startups flood the area, students and faculty are doing work central to the success of some of these new enterprises through the college's Startup Legal Garage.

"UC Hastings is committed to public service, and we will continue to support the underserved in this neighborhood," Seward adds. "As the area becomes more attractive to business, there are also huge opportunities for our students to get real-life experience helping companies, large and small, thrive. Our location, which has at times been a challenge, positions us at the heart of the burgeoning tech renaissance in San Francisco. The implications are profound. UC Hastings can now complement advantages derived from our proximity to the state and federal courts with those achievable from the adjacent technology sector."

Perhaps the single most important event in the transformation of Mid-Market came in 2011, when the city passed the so-called Twitter tax break—a new employee payroll tax exemption for companies operating in some parts of Mid-Market and the



Above: Hip shops like Huckleberry Bicycles serve the many Market Street workers who commute by bike. Below: Market Street Place, a multilevel retail center on Market Street between Fifth and Sixth streets, is slated to open in 2015.





**Left:** The Heart of the City Farmers Market is held three times a week in the Civic Center.



**Right:** Machine Coffee is one of many new cafes in the area.



**Left:** Mid-Market is being revived as an artistic hub.

Tenderloin—which intended to draw companies into areas of the city that had been left behind.

The tax break came in response to threats that San Francisco-based Twitter was considering relocating out of the city. Lured by the exemption, Twitter moved its 1,000 employees into a new headquarters in the renovated Furniture Mart building at 10th and Market streets, leased from the Shorenstein Company, under the leadership of **Douglas Shorenstein '79**. More than a dozen other tech and social media companies followed, including Zendesk, Yammer, Zoosk, Spotify, and Square, where Chancellor & Dean Frank H. Wu recently spoke to its in-house counsel. Incubators for startups have also settled in, such as Runway, located in the Twitter building.

“These companies are bringing young professionals who want to live and work in a dynamic urban core,” Seward says. “They bring a new energy to the neighborhood. Restaurants and coffee shops are opening, and the arts and entertainment are regaining their prominence in a part of the city that was historically an entertainment district. These activities all support small businesses and enhance the urban experience. Many of these small businesses are owned and operated by first- and second-generation immigrants seeking their version of the American Dream.”

The tech companies are working with local residents and nonprofits to improve conditions in the area.

To take advantage of the tax break, firms are required to develop community benefit agreements detailing how they’ll invest some of their savings in the neighborhood. Employees of social networking company Yammer take part in anti-litter sweeps. Zendesk invests at least a third of its annual payroll tax savings in the community, according to Tiffany Apczynski, the firm’s community relations manager. In 2013, she says, Zendesk gave \$80,000 in cash grants and sponsorships to local theaters, arts organizations, and community gardens.

“We’re located on the most notorious corner in San Francisco,” she says. “But the good is slowly pushing out the bad.” Zendesk has renewed its lease and plans to expand its footprint by leasing an adjoining building. These corporate tenants, combined with the foot traffic from local theaters, are turning Market Street into the grand walkable boulevard it was intended to be.

### Meeting New Challenges

According to Hatty Lee, community organizing manager for the Tenderloin Neighborhood Development Corporation (TNDC), the influx of businesses is helping improve conditions—but perhaps at the expense of the people living in the neighborhood. They still need affordable housing, jobs, and social services, she says.

“For decades, there has been almost no city or public investment in this area, while the community



has struggled to keep what's left of its rent-controlled, nonprofit-operated housing and important neighborhood services," she says. "As a result, we have deteriorating infrastructure, not enough open space, and a lack of employment opportunities."

Residents are seeing an increase in Ellis Act evictions. Some, Lee says, have been harassed to move out of rent-controlled units. Nonprofits including the TNDC, Tenderloin Housing Clinic, and Mercy Housing lease much of the area's affordable housing, which protects tenants from eviction and rent increases, to a degree. However, it doesn't mean community resources like senior centers and food banks are safe from displacement. "Residents rely on these services to thrive and build communities," Lee says.

Also at risk are arts organizations that first brought life to the area. As development surges, artists have been threatened by skyrocketing rents and the sale of their spaces to private investors.

"We need to balance the success of the city's revitalization efforts with a commitment to protecting residents, small businesses, and nonprofits," says Supervisor Jane Kim, who represents the area. "It's also important to provide spaces for generating creativity as the neighborhood changes."

Arts groups, Seward agrees, are crucial to the area's transformation. "Both the reality and perception of safety," Seward says, "is about having positive pedestrian activity in the neighborhood." The American Conservatory Theater's recent restoration of the derelict Strand Theater, he notes, will encourage the influx of restaurants and cultural venues that will help revitalize the district, block by block.

"As the area becomes a vibrant new hub of arts, technology, and social media," he adds, "we'll share in the exciting transformation, right on our doorstep, and our students will have extraordinary access to all it offers."

Right: Gourmet food trucks sell a wide range of delicacies outside City Hall.



Left: Mid-Market is one of the city's most pedestrian- and cyclist-friendly areas.



Right: The neighborhood is becoming known for its vibrant street art.





## RIDING INTO HISTORY UC HASTINGS' CYCLING CLUB TAKES OFF

Beginning this spring, UC Hastings will field its first intercollegiate sports team of the modern era, a cycling club that doubles as both a social and recreational club for law students, and a competitive squad facing off against traditional sports powerhouse schools.

**3L Kim Fong** started the club as a first-year student, organizing informal biking outings with fellow students. UC Hastings' general counsel approved the club in spring 2013. Now in its first year as an official student organization, the club has attracted around 40 members. Of those, about a dozen plan to compete in races governed by the Western Collegiate Cycling Conference, the intercollegiate cycling association for schools across California, Nevada, and Hawaii.

Vice President **Ashley Dymond**, a second-year student who has competed in Europe as part of the USA Cycling national team, calls it "a great outlet—a way to have a goal and do target training."

From left: 3L Rob Saka, 2L Nancy Schneider, 2L Clifton Smoot, 3L Adam Wilson, 2L Ashley Dymond, and 2L Mario Lopez.

"For me, my equilibrium with work, sports, and exercise is essential and potentially fruitful in the long run," she says.

The spring 2014 schedule includes competitions throughout California, where club members will have the opportunity to race against students from UCLA, UC Santa Cruz, Stanford, UC Davis, and Humboldt State. The club participated in its first competition on Feb. 1, in San Diego.

Members train by riding throughout the city and across the Golden Gate Bridge, and through Marin County. The most

committed train about 15 hours a week, in addition to all their classwork. "Cycling's an endurance sport, and to compete, you're really putting in a varsity-level effort," says **2L Clifton Smoot**, co-president of the club. "But it's a nice counterbalance to the stress of law school. There are parallels to law school: You have to put the work in to get anything out."

Apart from the thrill of competition, members say the club serves another purpose: Bringing students together through cycling and other activities that are "alternatives to the typical 'drink-and-mingle' events," Smoot says.

The team plans to raise funds to participate in a Tour de Cure ride, benefiting the American Diabetes Association. [For more information or to order a cycling jersey, visit <http://hastingscycling.wordpress.com>.](http://hastingscycling.wordpress.com)





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